# Overview of Japan Exchange Group

January 2024



## INDEX

Overview of JPX

Financials

Appendix



## **Overview of JPX**

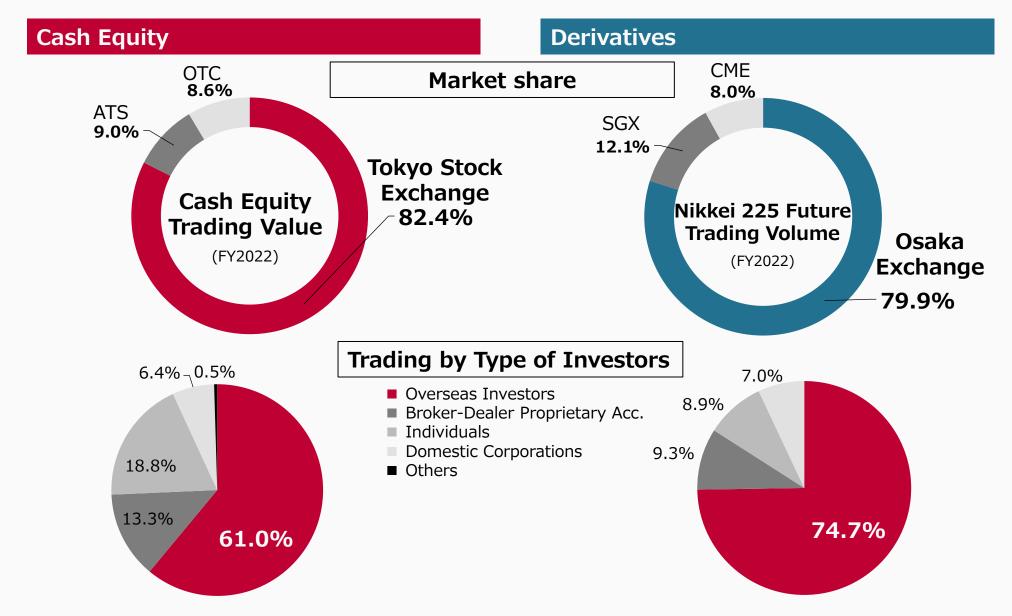




JPX

### **Domestic Dominance of a Global Market**





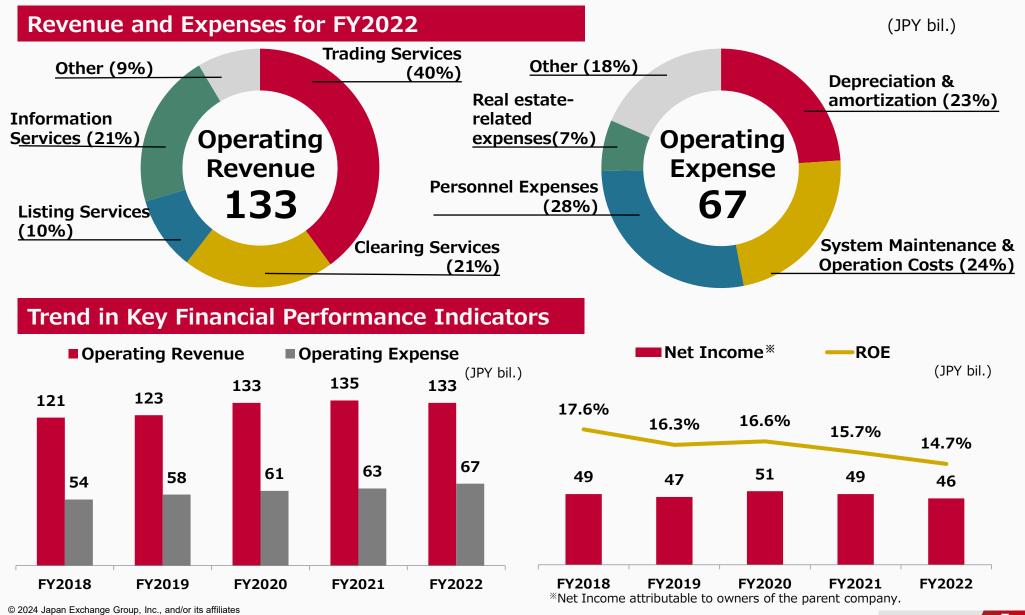
## **Financials**



© 2024 Japan Exchange Group, Inc., and/or its affiliates

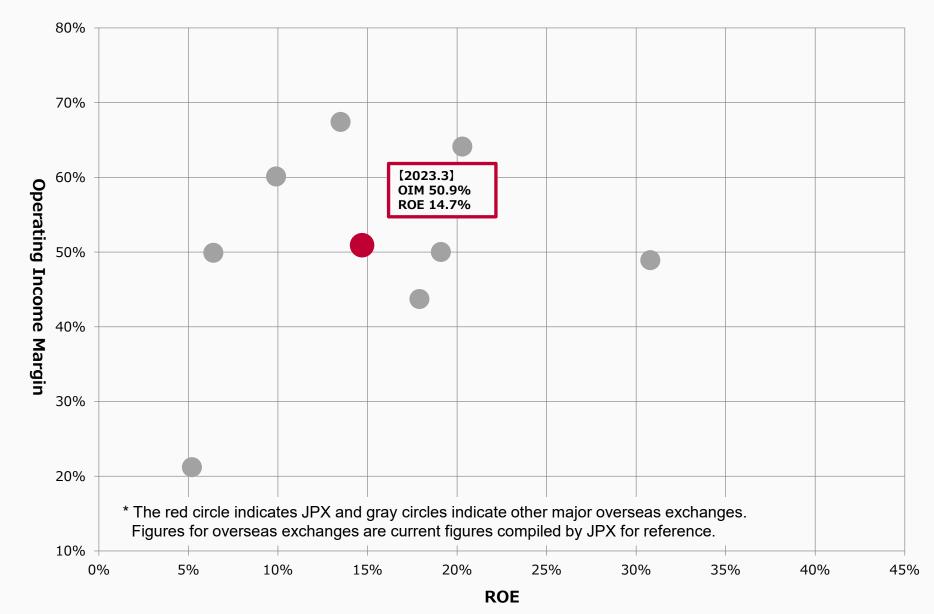
## **Revenue and Expense Structures**





## **Operating Income Margin vs ROE**



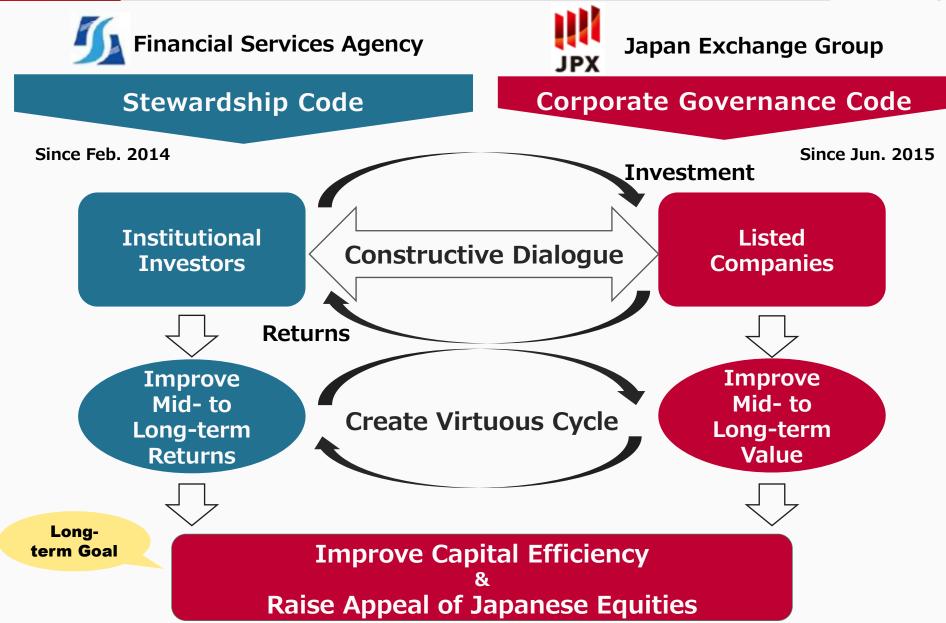


## Appendix



### **Enhance Corporate Value**





## JPX Corporate Governance Structure

#### **Corporate Governance System Diagram**



#### **Composition of Board of Directors**



(Forward-Looking Statements)

These materials contain statements that constitute forward-looking statements. Some of these statements express, for general management purposes only, group performance targets. Forward-looking statements are not a guarantee of future performance. These statements are based on assumptions, which may prove incorrect, and reflect our management's current views or expectations with respect to future events or results rather than historical facts. These forward-looking statements involve risks and uncertainties that could cause our actual results to differ materially from those we currently anticipate. Potential risks and uncertainties include, without limitation, that: (1) because our operations are restricted by law, we may experience competitive disadvantages if we are unable to receive in a timely manner or at all regulatory approvals necessary to pursue new business opportunities and new regulations or the manner of application or interpretation of existing regulations could restrict our current business or limit future business opportunities; and (2) because our group revenues are significantly affected by the level of market activity, they could be materially adversely affected by a general economic downturn, particularly in Japan, resulting in a reduction in trading volumes and liquidity of TSE-listed products.

#### (No Offer of Securities)

These materials are not an offer for sale of our securities in the United States or anywhere else. Our securities have not been registered under the U.S. Securities Act of 1933, as amended ("the Securities Act") and may not be sold in the United States absent registration or an exemption from registration under the Securities Act.