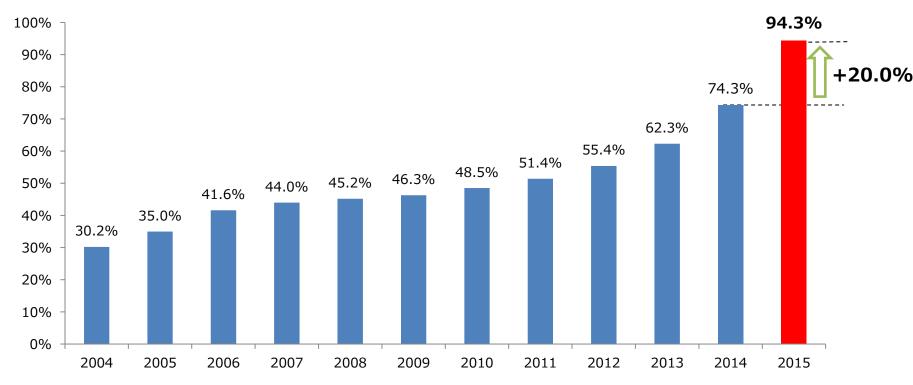
Appointment of Outside Directors by TSE-Listed Companies [Final Report]



### Appointment of Outside Directors

> 94.3% of the  $1^{st}$  Section appoint outside directors.

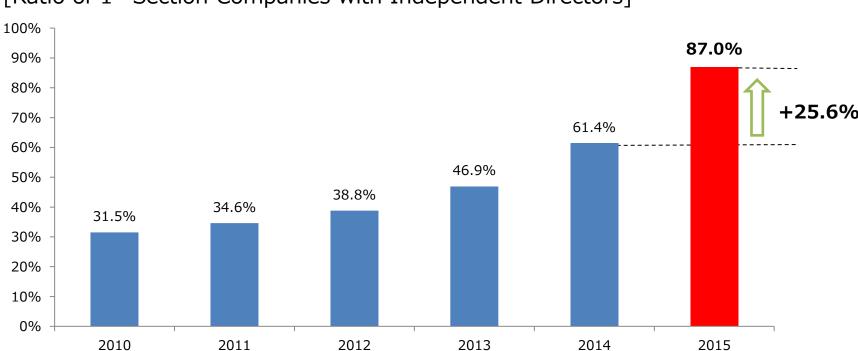
[Ratio of 1<sup>st</sup> Section Companies with Outside Directors]



\* Figures for years prior to 2015 are based on (i) corporate governance reports and (ii) research on corporate governance of the listed companies conducted by Japan Association of Corporate Directors. The figures for 2015 are based on corporate governance reports submitted by listed companies as of July 14, 2015.

## Appointment of Independent Directors

 $\succ$  87.0% of the 1<sup>st</sup> Section appoint independent directors.



[Ratio of 1<sup>st</sup> Section Companies with Independent Directors]

\* Figures for years prior to 2015 are based on corporate governance reports. The figures for 2015 are based on corporate governance reports submitted by listed companies as of July 14, 2015.

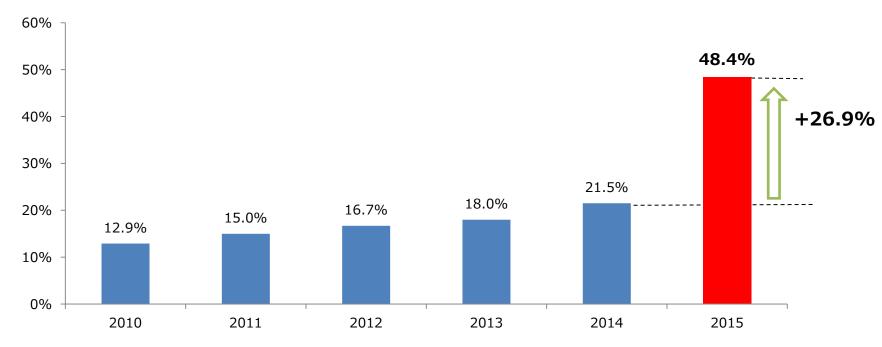
What is an independent director ?

An outside director that is designated as an independent directors under the TSE listing rules. To protect the interests of general shareholders, TSE requires listed companies to file highly independent outside directors/auditors as independent directors/auditors.

# Appointment of two or more Independent Directors

> 48.4% of the 1<sup>st</sup> Section appoint two or more independent directors.

[Ratio of 1<sup>st</sup> Section Companies with two or more Independent Directors]



\* Figures for years prior to 2015 are based on corporate governance reports. The figures for 2015 are based on corporate governance reports submitted by listed companies as of July 14, 2015.

#### (Table) JPX Appointment of Outside/Independent Directors

	Number of Companies	Compani Outside D		Compan Indepe Direc	endent	Companies with two or more Independent Directors		
		Number	Ratio	Number	Ratio	Number	Ratio	
1 <sup>st</sup> Continu	1,887	1,779	94.3%	1,641	87.0%	913	48.4%	
1 <sup>st</sup> Section		(+432)	(+20.0%)	(+527)	(+25.6%)	(+523)	(+26.9%)	
2 <sup>nd</sup> Section	551	476	86.4%	366	66.4%	108	19.6%	
2 <sup>na</sup> Section		(+175)	(+31.2%)	(+198)	(+35.6%)	(+90)	(+16.3%)	
Mathara	212	171	80.7%	126	59.4%	27	12.7%	
Mothers		(+40)	(+13.2%)	(+52)	(+21.3%)	(+16)	(+7.0%)	
JASDAQ	824	608	73.8%	417	50.6%	85	10.3%	
JAJDAQ	027	(+187)	(+24.9%)	(+178)	(+22.8%)	(+57)	(+7.0%)	
Total	3,474	3,034	87.3%	2,550	73.4%	1,133	32.6%	
		(+834)	(+22.9%)	(+955)	(+26.7%)	(+686)	(+19.5%)	
JPX-Nikkei 400	399	388	97.2%	373	93.5%	290	72.7%	
		(+47)	(+11.9%)	(+64)	(+16.2%)	(+107)	(+27.0%)	

\* Change from previous year indicated in parentheses.

#### (Table) Number of Outside/Independent Directors per Company

	Number	Directors		Outside Directors						Independent Directors						
	of Compan ies			None	1 person	2 persons	3 or more persons	1/3 or more	1/2 or more	Average	None	1 person	2 persons	3 or more persons	1/3 or more	1/2 or more
1st Section 1,887	8.94	2.00	108	664	719	396	352	101	1.79	246	728	676	237	230	51	
			5.7%	35.2%	38.1%	21.0%	18.7%	5.4%		13.0%	38.6%	35.8%	12.6%	12.2%	2.7%	
2nd	2nd 551 7.1	7 1 5	1.58	75	268	166	42	101	18	1.34	185	258	95	13	38	3
Section		7.15	1.50	13.6%	48.6%	30.1%	7.6%	18.3%	3.3%		33.6%	46.8%	17.2%	2.4%	6.9%	0.5%
Mothers 212 5	5.45	1.70	41	95	48	28	68	23	1.27	86	99	21	6	22	1	
			19.3%	44.8%	22.6%	13.2%	32.1%	10.8%		40.6%	46.7%	9.9%	2.8%	10.4%	0.5%	
JASDAQ 824	6.39	1.52	216	408	128	72	124	33	1.26	407	332	70	15	37	5	
			26.2%	49.5%	15.5%	8.7%	15.0%	4.0%		49.4%	40.3%	8.5%	1.8%	4.5%	0.6%	
<b>Total</b> 3,474	7.84	1.82	440	1,435	1,061	538	645	175	1.61	924	1,417	862	271	327	60	
			12.7%	41.3%	30.5%	15.5%	18.6%	5.0%		26.6%	40.8%	24.8%	7.8%	9.4%	1.7%	
JPX-				11	69	164	155	105	37	2.26	26	83	167	123	87	24
Nikkei 400	399	10.50	2.60	2.8%	17.3%	41.1%	38.8%	26.3%	9.3%	2.36	6.5%	20.8%	41.9%	30.8%	21.8%	6.0%

\* Average numbers are averages for companies that appoint outside directors and those that appoint independent directors.

\* Percentages in lower rows are the ratios to the number of companies in each section.

#### (Table) Status of Companies whose fiscal years end in March 2015

	Number of Companies	Compani Outside D		Compan Indepe Direc	endent	Companies with two or more Independent Directors		
		Number	Ratio	Number	Ratio	Number	Ratio	
1 <sup>st</sup> Section	1,426	1,393	97.7%	1,311	91.9%	792	55.5%	
		(+310)	(+20.1%)	(+393)	(+26.1%)	(+472)	(+32.6%)	
2 <sup>nd</sup> Section	383	351	91.6%	286	74.7%	96	25.1%	
		(+122)	(+33.8%)	(+147)	(+39.6%)	(+84)	(+22.1%)	
Mothers	78	72	92.3%	52	66.7%	11	14.1%	
		(+18)	(+17.3%)	(+23)	(+26.4%)	(+6)	(+7.2%)	
JASDAQ	487	408	83.8%	282	57.9%	60	12.3%	
JAJDAQ		(+148)	(+33.0%)	(+132)	(+28.6%)	(+48)	(+9.4%)	
Total	2,374	2,224	93.7%	1,931	81.3%	959	40.4%	
		(+598)	(+25.2%)	(+695)	(+29.3%)	(+607)	(+25.6%)	
JPX-Nikkei 400	325	319	98.2%	310	95.4%	248	76.3%	
		(+31)	(+10.1%)	(+48)	(+15.3%)	(+92)	(+28.6%)	

\* Change from previous year indicated in parentheses.

# Notes on Figures

- Figures for 2015 are based on corporate governance reports of listed companies as of July 14, 2015.
- Figures for 2014, used to indicate changes from the previous year, are based on the corporate governance reports of listed companies as of July 14, 2014.