

# Fiscal year 2020 Summary of Earnings Digest 《2nd Section》 1

## Consolidated

Industry	No. of Cos.	Net Sales (Operating Revenues)			Operating Income			Ordinary Profits (Income from continuing operations before extraordinary items and income tax)		
		2020	Compared with Previous Term	2019	2020	Compared with Previous Term	2019	2020	Compared with Previous Term	2019
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	453	11,826,920	-7.07	12,726,138	330,437	-32.41	488,852	382,800	-22.79	495,793
Manufacturing	240	5,383,095	-7.17	5,799,044	230,011	-15.30	271,573	253,720	-9.87	281,517
Non-Manufacturing	213	6,443,825	-6.98	6,927,094	100,426	-53.78	217,279	129,080	-39.76	214,276
<i>All Industries (including financials)</i>	457	11,879,327	-7.01	12,774,855	-	-	-	382,824	-22.24	492,345
Fishery, Agriculture & Forestry	0	-	-	-	-	-	-	-	-	-
Mining	0	-	-	-	-	-	-	-	-	-
Construction	22	851,046	-9.99	945,522	30,361	-45.65	55,866	33,248	-31.78	48,738
Foods	20	801,561	-3.31	828,985	31,897	+27.77	24,965	34,153	+31.44	25,983
Textiles & Apparels	12	104,761	-11.74	118,692	-2,061	...	1,505	-628	...	1,773
Pulp & Paper	4	139,910	-7.44	151,157	3,465	+3.68	3,342	4,378	+3.23	4,241
Chemicals	32	665,636	-4.30	695,544	47,421	+10.78	42,805	51,670	+15.22	44,846
Pharmaceutical	2	13,634	-15.84	16,201	639	-59.14	1,564	668	-58.71	1,618
Oil & Coal Products	1	22,234	-18.45	27,265	-2,079	...	-655	-2,852	...	-767
Rubber Products	6	166,845	-17.54	202,338	11,139	-28.52	15,584	11,644	-25.77	15,686
Glass & Ceramics Products	13	195,453	-7.59	211,502	16,410	-33.33	24,615	17,502	-30.15	25,055
Iron & Steel	7	117,852	-10.71	131,994	2,556	-43.89	4,555	3,676	-20.40	4,618
Nonferrous Metals	6	106,257	+4.85	101,343	3,997	+169.89	1,481	3,237	+77.18	1,827
Metal Products	27	498,598	-8.70	546,124	23,512	-15.82	27,931	25,478	-11.86	28,905
Machinery	40	636,757	-5.42	673,255	38,922	-10.67	43,572	41,103	-8.12	44,736
Electric Appliances	32	647,917	+0.56	644,291	34,150	+7.21	31,852	35,360	+10.58	31,977
Transportation Equipment	16	893,355	-14.16	1,040,736	9,611	-73.03	35,639	15,645	-58.91	38,077
Precision Instruments	2	37,538	+13.86	32,969	4,186	+33.57	3,134	4,239	+32.63	3,196
Other Products	20	334,787	-11.11	376,648	6,246	-35.50	9,684	8,447	-13.33	9,746
Electric Power & Gas	2	137,015	-6.54	146,596	8,586	+5.36	8,149	9,573	+6.66	8,975
Land Transportation	9	294,160	-9.94	326,638	-4,733	...	11,573	-1,209	...	11,641
Marine Transportation	4	92,250	-13.46	106,598	-64	...	2,034	87	-96.18	2,275
Air Transportation	2	48,415	-29.73	68,896	-9,166	...	1,349	-9,072	...	1,627
Warehousing & Harbor Transportation Services	10	131,112	-8.62	143,473	2,707	-52.16	5,658	3,818	-38.69	6,227
Information & Communication	27	256,066	+0.37	255,123	8,704	-17.78	10,586	8,720	-14.29	10,174
Wholesale Trade	44	2,168,019	-5.86	2,302,962	47,468	-8.59	51,929	56,954	+0.44	56,702
Retail Trade	38	1,729,539	-0.17	1,732,554	19,415	-13.97	22,569	20,299	+1.00	20,098
Real Estate	15	187,904	-1.59	190,944	12,252	-7.06	13,183	9,554	-23.28	12,453
Services	40	548,299	-22.53	707,788	-15,104	...	34,383	-2,892	...	35,366
Banks	0	-	-	-	-	-	-	-	-	-
Securities & Commodity Futures	3	45,566	+15.23	39,542	1,609	...	-588	1,159	...	-1,598
Insurance	0	-	-	-	-	-	-	-	-	-
Other Financing Business	1	6,841	-25.44	9,175	-992	...	-1,664	-1,135	...	-1,850

## Fiscal year 2020 Summary of Earnings Digest 《2nd Section》 2

### Consolidated

Industry	No. of Cos.	Net Income			Amount of Dividends Paid		
		2020	Compared with Previous Term	2019	2020	Compared with Previous Term	2019
		yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	453	160,788	-37.85	258,720	91,693	-1.96	93,524
Manufacturing	240	147,989	-11.73	167,646	50,770	-3.60	52,665
Non-Manufacturing	213	12,799	-85.95	91,074	40,923	+0.16	40,859
<i>All Industries (including financials)</i>	457	159,011	-37.80	255,641	92,298	-2.01	94,192
Fishery, Agriculture & Forestry	0	-	-	-	-	-	-
Mining	0	-	-	-	-	-	-
Construction	22	22,201	-24.81	29,525	6,456	+1.35	6,370
Foods	20	23,458	+28.66	18,233	4,450	+13.43	3,923
Textiles & Apparels	12	-1,885	...	-2,513	1,287	-4.10	1,342
Pulp & Paper	4	2,849	-1.66	2,897	1,358	+12.88	1,203
Chemicals	32	35,184	+17.34	29,985	8,634	+5.37	8,194
Pharmaceutical	2	512	-57.19	1,196	247	-42.29	428
Oil & Coal Products	1	-2,878	...	-848	0	...	197
Rubber Products	6	4,700	-43.79	8,361	1,580	-14.36	1,845
Glass & Ceramics Products	13	11,008	-30.09	15,745	3,141	-1.69	3,195
Iron & Steel	7	2,622	-9.02	2,882	505	-41.55	864
Nonferrous Metals	6	2,052	+44.61	1,419	361	-6.72	387
Metal Products	27	15,097	-32.27	22,289	4,621	-10.20	5,146
Machinery	40	24,246	-16.12	28,907	8,840	-6.03	9,407
Electric Appliances	32	24,926	+68.26	14,814	7,019	+14.82	6,113
Transportation Equipment	16	1,543	-89.32	14,450	6,128	-20.13	7,672
Precision Instruments	2	2,560	+32.23	1,936	410	+33.55	307
Other Products	20	1,995	-74.72	7,893	2,189	-10.36	2,442
Electric Power & Gas	2	6,534	+7.64	6,070	982	+0.00	982
Land Transportation	9	-2,850	...	7,616	1,357	-16.80	1,631
Marine Transportation	4	147	-86.84	1,117	368	-21.70	470
Air Transportation	2	-8,313	...	680	432	+100.00	216
Warehousing & Harbor Transportation Services	10	1,356	-58.39	3,259	751	-15.14	885
Information & Communication	27	3,105	+161.80	1,186	2,997	-6.49	3,205
Wholesale Trade	44	30,411	-7.12	32,744	10,628	+1.40	10,481
Retail Trade	38	-20,161	...	-15,525	8,027	+24.49	6,448
Real Estate	15	8,682	+97.72	4,391	2,398	-12.16	2,730
Services	40	-28,313	...	20,011	6,527	-12.28	7,441
Banks	0	-	-	-	-	-	-
Securities & Commodity Futures	3	-591	...	-1,493	605	-9.43	668
Insurance	0	-	-	-	-	-	-
Other Financing Business	1	-1,186	...	-1,586	0	0.00	0

**Fiscal year 2020 Summary of Earnings Digest 《2nd Section》 3**

## Consolidated

Industry	No. of Cos.	Total Assets			Net Assets			Net worth		
		2020	Compared with Previous Term	2019	2020	Compared with Previous Term	2019	2020	Compared with Previous Term	2019
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	453	11,911,224	+2.00	11,677,453	6,356,817	+3.31	6,152,882	6,192,747	+3.37	5,990,720
Manufacturing	240	6,464,332	+3.51	6,244,907	3,815,665	+4.77	3,642,104	3,707,644	+4.88	3,535,278
Non-Manufacturing	213	5,446,892	+0.26	5,432,546	2,541,152	+1.21	2,510,778	2,485,103	+1.21	2,455,442
<i>All Industries (including financials)</i>	<i>457</i>	<i>12,003,592</i>	<i>+2.02</i>	<i>11,766,185</i>	<i>6,386,836</i>	<i>+3.31</i>	<i>6,182,395</i>	<i>6,221,502</i>	<i>+3.37</i>	<i>6,018,520</i>
Fishery,Agriculture & Forestry	0	-	-	-	-	-	-	-	-	-
Mining	0	-	-	-	-	-	-	-	-	-
Construction	22	815,707	-5.08	859,334	305,573	+8.93	280,512	303,434	+9.17	277,957
Foods	20	659,897	+5.99	622,626	355,701	+7.52	330,814	355,652	+7.54	330,711
Textiles & Apparels	12	178,059	+3.40	172,200	89,670	-1.92	91,426	86,804	-2.04	88,611
Pulp & Paper	4	163,644	+3.16	158,629	87,755	+6.01	82,782	87,085	+6.03	82,135
Chemicals	32	951,190	+5.69	899,993	618,510	+6.93	578,446	608,406	+7.01	568,535
Pharmaceutical	2	20,497	-1.23	20,753	14,056	+2.11	13,766	14,056	+2.11	13,766
Oil & Coal Products	1	30,785	-5.29	32,506	7,280	-28.25	10,147	7,280	-28.25	10,147
Rubber Products	6	251,996	+1.50	248,266	143,532	+2.86	139,538	123,672	+5.62	117,092
Glass & Ceramics Products	13	271,212	+3.94	260,930	174,366	+6.87	163,159	174,324	+6.94	163,013
Iron & Steel	7	148,011	+5.67	140,074	78,410	+4.30	75,177	76,127	+3.95	73,235
Nonferrous Metals	6	75,243	+4.40	72,069	46,035	+3.92	44,297	45,384	+3.95	43,661
Metal Products	27	634,292	+0.38	631,888	376,047	+4.13	361,130	369,167	+4.08	354,684
Machinery	40	904,804	+4.24	868,042	537,420	+5.33	510,241	528,566	+5.29	502,007
Electric Appliances	32	640,680	+5.86	605,204	353,282	+9.27	323,310	346,505	+9.42	316,685
Transportation Equipment	16	1,126,318	+1.81	1,106,257	693,458	+1.79	681,254	652,992	+1.66	642,352
Precision Instruments	2	43,151	+15.35	37,409	29,797	+12.52	26,482	25,927	+12.08	23,132
Other Products	20	364,553	-0.95	368,061	210,346	+0.10	210,135	205,697	+0.09	205,512
Electric Power & Gas	2	185,082	+5.04	176,203	133,609	+4.35	128,045	127,958	+4.37	122,598
Land Transportation	9	400,254	+5.08	380,902	182,820	-1.55	185,691	180,956	-1.48	183,673
Marine Transportation	4	150,054	+4.95	142,980	59,466	+1.88	58,366	55,060	+2.44	53,751
Air Transportation	2	60,762	+12.20	54,157	21,926	+5.53	20,778	21,735	+5.39	20,624
Warehousing & Harbor Transportation Services	10	206,323	+1.41	203,457	99,322	+2.86	96,557	97,273	+2.85	94,582
Information & Communication	27	251,084	+18.96	211,064	116,220	+5.77	109,885	114,729	+5.54	108,704
Wholesale Trade	44	1,325,530	+3.90	1,275,789	730,572	+4.94	696,191	703,107	+4.81	670,829
Retail Trade	38	954,775	-1.56	969,868	385,090	-5.80	408,816	378,446	-5.90	402,185
Real Estate	15	313,555	+3.14	304,018	114,290	+8.32	105,511	112,297	+9.94	102,142
Services	40	783,766	-8.31	854,774	392,264	-6.70	420,426	390,108	-6.76	418,397
Banks	0	-	-	-	-	-	-	-	-	-
Securities & Commodity Futures	3	75,785	+8.72	69,707	22,715	+10.05	20,640	22,497	+10.53	20,354
Insurance	0	-	-	-	-	-	-	-	-	-
Other Financing Business	1	16,583	-12.84	19,025	7,304	-17.68	8,873	6,258	-15.95	7,446

# Fiscal year 2020 Summary of Earnings Digest 《2nd Section》 4

## Consolidated

Industry	No. of Cos.	Return on Equity (ROE)		Ratio of Ordinary Profits to Total Assets		Ratio of Operating Income to Net Sales		Capital Adequacy Ratio		Dividend Payout Ratio		Ratio of Dividends to Net Assets	
		2020	2019	2020	2019	2020	2019	2020	2019	2020	2019	2020	2019
Non-Financial	453	2.65	4.43	3.25	4.29	2.79	3.84	51.99	51.30	56.42	35.72	1.45	1.54
Manufacturing	240	4.09	4.79	3.99	4.50	4.27	4.68	57.36	56.61	34.27	31.40	1.36	1.46
Non-Manufacturing	213	0.45	3.89	2.37	4.04	1.56	3.14	45.62	45.20	*	43.83	1.60	1.67
<i>All Industries (including financials)</i>	457	2.60	4.36	3.22	4.22	-	-	51.83	51.15	57.45	36.42	1.46	1.54
Fishery, Agriculture & Forestry	0	-	-	-	-	-	-	-	-	-	-	-	-
Mining	0	-	-	-	-	-	-	-	-	-	-	-	-
Construction	22	9.27	14.53	3.97	5.74	3.57	5.91	37.20	32.35	21.62	17.10	1.98	2.45
Foods	20	6.82	5.63	5.33	4.26	3.98	3.01	53.90	53.12	18.78	21.33	1.28	1.20
Textiles & Apparels	12	-2.17	-2.79	-0.36	1.04	-1.97	1.27	48.75	51.46	...	...	1.44	1.44
Pulp & Paper	4	3.37	3.53	2.72	2.70	2.48	2.21	53.22	51.78	47.67	41.53	1.59	1.45
Chemicals	32	5.97	5.34	5.58	4.99	7.12	6.15	63.96	63.17	24.48	27.33	1.44	1.43
Pharmaceutical	2	3.68	8.96	3.24	8.00	4.69	9.65	68.58	66.33	48.24	35.79	1.78	3.21
Oil & Coal Products	1	-33.03	-7.89	-9.01	-2.34	-9.35	-2.40	23.65	31.22	...	...	0.00	1.83
Rubber Products	6	3.90	7.13	4.66	6.21	6.68	7.70	49.08	47.16	33.62	22.07	1.12	1.32
Glass & Ceramics Products	13	6.53	9.98	6.58	9.52	8.40	11.64	64.28	62.47	28.53	20.29	1.86	2.03
Iron & Steel	7	3.51	3.96	2.55	3.23	2.17	3.45	51.43	52.28	19.26	29.98	0.66	1.15
Nonferrous Metals	6	4.61	3.28	4.39	2.52	3.76	1.46	60.32	60.58	17.59	27.27	0.80	0.88
Metal Products	27	4.17	6.40	4.02	4.59	4.72	5.11	58.20	56.13	30.61	23.09	1.25	1.45
Machinery	40	4.71	5.83	4.64	5.10	6.11	6.47	58.42	57.83	36.46	32.54	1.69	1.87
Electric Appliances	32	7.57	4.74	5.68	5.26	5.27	4.94	54.08	52.33	28.16	41.27	2.09	1.91
Transportation Equipment	16	0.24	2.23	1.40	3.41	1.08	3.42	57.98	58.07	*	53.09	0.89	1.12
Precision Instruments	2	10.44	8.61	10.52	8.66	11.15	9.51	60.08	61.84	16.02	15.86	1.46	1.19
Other Products	20	0.97	3.89	2.31	2.61	1.87	2.57	56.42	55.84	*	30.94	1.04	1.18
Electric Power & Gas	2	5.22	5.09	5.30	5.19	6.27	5.56	69.14	69.58	15.03	16.18	0.75	0.79
Land Transportation	9	-1.56	4.20	-0.31	3.07	-1.61	3.54	45.21	48.22	...	21.42	0.74	0.89
Marine Transportation	4	0.27	2.07	0.06	1.65	-0.07	1.91	36.69	37.59	*	42.08	0.62	0.80
Air Transportation	2	-48.39	3.31	-15.79	3.10	-18.93	1.96	35.77	38.08	...	31.76	2.49	1.04
Warehousing & Harbor Transportation Services	10	1.41	3.46	1.86	3.04	2.06	3.94	47.15	46.49	55.38	27.16	0.77	0.92
Information & Communication	27	2.78	1.10	3.77	4.91	3.40	4.15	45.69	51.50	96.52	*	2.65	2.95
Wholesale Trade	44	4.43	4.93	4.38	4.39	2.19	2.25	53.04	52.58	34.95	32.01	1.49	1.52
Retail Trade	38	-5.23	-4.26	2.11	2.33	1.12	1.30	39.64	41.47	...	...	2.03	1.71
Real Estate	15	8.10	4.35	3.09	4.19	6.52	6.90	35.81	33.60	27.62	62.17	2.18	2.62
Services	40	-7.27	5.05	-0.35	4.14	-2.75	4.86	49.77	48.95	...	37.18	1.67	1.87
Banks	0	-	-	-	-	-	-	-	-	-	-	-	-
Securities & Commodity Futures	3	-2.76	-6.99	1.59	-2.35	3.53	-1.49	29.69	29.20	...	...	2.79	3.09
Insurance	0	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Business	1	-17.31	-21.49	-6.37	-11.20	-14.50	-18.14	37.74	39.14	...	...	0.00	0.00

Note: \* "=over 100% times.

# Fiscal year 2020 Summary of Earnings Digest 《2nd Section》

## Historical Data 1 (Consolidated)

Fiscal Year	No. of Cos.			Net Sales (Operating Revenues)						Operating Income					
	Non-Financial	Manufacturing	Non-Manufacturing	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
				Compared with Previous Term	Compared with Previous Term	Compared with Previous Term	Compared with Previous Term	Compared with Previous Term	Compared with Previous Term	Compared with Previous Term	Compared with Previous Term				
				yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	421	233	188	16,124,496	5.33	6,704,577	6.46	9,419,919	4.55	582,090	11.11	287,243	11.69	294,847	10.54
2007	429	233	196	16,291,419	3.08	6,630,366	0.42	9,661,053	4.99	618,784	3.86	303,600	4.75	315,184	3.02
2008	430	230	200	15,457,609	-4.48	5,963,281	-7.73	9,494,328	-2.32	354,180	-41.08	152,148	-49.74	202,032	-32.31
2009	428	229	199	12,766,581	-12.24	5,232,790	-13.61	7,533,791	-11.26	298,543	-15.41	135,430	-12.41	163,113	-17.75
2010	404	221	183	11,907,418	4.44	5,473,126	8.03	6,434,292	1.57	441,429	65.06	250,793	106.21	190,636	30.74
2011	386	213	173	11,597,730	2.25	5,337,838	1.65	6,259,892	2.76	378,013	-8.38	192,787	-20.06	185,226	8.05
2012	369	206	163	10,695,223	0.83	4,976,168	-1.42	5,719,055	2.86	339,251	-0.93	164,993	-9.22	174,258	8.44
2013	514	285	229	14,929,637	6.36	6,649,587	6.61	8,280,050	6.16	532,472	22.25	290,188	30.16	242,284	13.96
2014	506	279	227	13,787,983	3.27	6,354,668	5.49	7,433,315	1.44	510,293	11.80	294,573	17.79	215,720	4.53
2015	517	273	244	14,246,746	2.04	6,466,012	2.73	7,780,734	1.48	602,779	17.56	328,513	15.82	274,266	19.71
2016	506	270	236	15,999,924	-2.79	8,530,948	-4.21	7,468,976	-1.12	676,978	60.75	428,616	157.61	248,362	-2.51
2017	489	260	229	17,625,693	-2.32	10,306,058	-6.01	7,319,635	3.41	656,595	-21.94	408,125	-32.68	248,470	5.79
2018	475	250	225	16,745,517	1.29	9,850,488	-0.52	6,895,029	3.99	568,254	-3.98	360,248	-4.58	208,006	-2.92
2019	459	244	215	16,636,597	-0.04	9,365,599	-3.86	7,270,998	5.35	620,652	77.96	398,639	13.36	222,013	...
2020	453	240	213	11,826,920	-7.07	5,383,095	-7.17	6,443,825	-6.98	330,437	-32.41	230,011	-15.30	100,426	-53.78

# Fiscal year 2020 Summary of Earnings Digest 《2nd Section》

## Historical Data 2 (Consolidated)

Fiscal Year	Ordinary Profits (Income from continuing operations before extraordinary items and income tax)						Net Income					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	567,426	8.46	285,084	8.35	282,342	8.57	247,342	4.16	154,853	132.90	92,489	-45.90
2007	587,336	1.19	289,438	0.66	297,898	1.71	199,307	-23.52	94,184	-41.00	105,123	4.10
2008	316,285	-44.97	131,263	-54.44	185,022	-35.46	-35,970	...	-34,882	...	-1,088	...
2009	299,264	-6.18	135,196	2.76	164,068	-12.46	69,920	...	20,556	...	49,364	151.00
2010	425,897	59.44	232,772	94.58	193,125	30.94	202,104	354.55	106,984	2300.90	95,120	137.76
2011	387,169	-3.34	198,591	-12.59	188,578	8.79	178,479	-12.19	101,248	-14.94	77,231	-8.30
2012	368,341	5.59	189,329	1.86	179,012	9.84	186,978	20.36	102,851	11.32	84,127	33.63
2013	582,223	24.05	329,234	31.14	252,989	15.91	331,632	40.98	186,183	41.81	145,449	39.92
2014	553,913	11.18	329,158	15.40	224,755	5.53	322,496	8.72	200,277	14.31	122,219	0.64
2015	605,578	8.83	327,246	2.58	278,332	17.24	335,972	2.88	173,823	-10.95	162,149	23.45
2016	642,399	62.17	388,293	185.92	254,106	-2.39	353,976	413.50	194,824	...	159,152	6.09
2017	692,747	-12.92	437,584	-21.40	255,163	6.86	1,213,917	...	1,034,782	...	179,135	24.89
2018	568,829	-9.36	353,197	-13.33	215,632	-2.03	1,351,115	15.03	1,229,683	20.94	121,432	-23.07
2019	451,265	26.85	230,765	-33.09	220,500	1,927.03	146,913	-86.97	49,116	-96.00	97,797	...
2020	382,800	-22.79	253,720	-9.87	129,080	-39.76	160,788	-37.85	147,989	-11.73	12,799	-85.95

# Fiscal year 2020 Summary of Earnings Digest 《2nd Section》

## Historical Data 3 (Consolidated)

Fiscal Year	Amount of Dividends Paid						Total Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	80,624	-	39,775	-	40,849	-	12,730,338	3.65	6,276,207	3.08	6,454,131	4.22
2007	86,484	-75.02	43,114	6.80	43,370	-85.82	12,350,900	-2.53	6,038,003	-2.97	6,312,897	-2.11
2008	75,931	-10.77	37,319	-13.55	38,612	-7.91	11,259,427	-6.88	5,620,125	-6.08	5,639,302	-7.66
2009	65,237	-12.89	31,794	-17.20	33,443	-8.36	10,767,065	-1.88	5,653,798	-0.63	5,113,267	-3.23
2010	62,237	4.74	32,644	11.34	29,593	-1.69	10,066,474	0.99	5,520,290	1.72	4,546,184	0.11
2011	61,632	1.92	32,196	2.45	29,436	1.34	9,836,941	3.22	5,442,670	2.93	4,394,271	3.58
2012	59,987	4.90	31,603	3.68	28,384	6.29	9,403,485	2.10	5,279,725	1.93	4,123,760	2.33
2013	85,798	11.80	46,497	13.51	39,301	9.84	12,681,885	5.04	7,016,567	5.83	5,665,318	4.09
2014	80,764	9.79	44,698	9.63	36,065	9.99	12,005,830	4.86	6,834,087	6.46	5,171,743	2.83
2015	88,597	10.24	48,393	11.27	40,203	9.03	12,184,632	1.53	6,707,678	0.32	5,476,954	3.05
2016	99,816	10.37	59,115	9.21	40,700	12.10	14,026,585	4.22	8,694,786	5.04	5,331,799	2.92
2017	99,913	13.51	54,493	10.66	45,420	17.12	16,680,849	5.57	11,364,812	5.35	5,316,037	6.04
2018	110,084	24.97	70,801	40.44	39,283	4.27	16,050,312	0.95	10,965,367	-0.11	5,084,945	3.33
2019	104,685	-3.39	62,176	-11.66	42,509	11.94	15,309,881	-4.51	9,787,231	-8.92	5,522,650	4.46
2020	91,693	-1.96	50,770	-3.60	40,923	0.16	11,911,224	2.00	6,464,332	3.51	5,446,892	0.26

# Fiscal year 2020 Summary of Earnings Digest 《2nd Section》

## Historical Data 4 (Consolidated)

Fiscal Year	Net Assets						Net worth					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	5,326,642	6.82	2,922,124	7.88	2,404,518	5.56	5,210,194	-	2,852,417	-	2,357,777	-
2007	5,396,785	0.61	2,934,090	-0.32	2,462,695	1.73	5,276,563	0.61	2,863,924	-0.28	2,412,639	1.68
2008	4,986,254	-5.47	2,680,553	-6.87	2,305,701	-3.78	4,852,168	-5.45	2,618,004	-6.84	2,234,164	-3.75
2009	4,991,162	1.39	2,739,562	1.27	2,251,600	1.54	4,883,002	1.46	2,677,167	1.34	2,205,835	1.61
2010	4,758,858	2.65	2,631,208	1.88	2,127,650	3.61	4,664,764	2.93	2,572,153	2.06	2,092,611	4.01
2011	4,582,269	3.15	2,574,125	2.78	2,008,144	3.63	4,479,882	2.97	2,507,831	2.46	1,972,051	3.61
2012	4,530,082	5.26	2,594,557	6.32	1,935,525	3.86	4,421,494	5.13	2,522,484	6.13	1,899,010	3.82
2013	6,254,566	7.05	3,614,736	7.70	2,639,830	6.17	6,098,053	6.74	3,507,130	7.24	2,590,923	6.06
2014	6,114,966	8.10	3,658,588	9.26	2,456,378	6.42	5,945,119	8.01	3,536,736	9.11	2,408,383	6.42
2015	6,272,928	3.54	3,624,303	2.26	2,648,625	5.34	6,101,939	3.47	3,500,749	2.09	2,601,190	5.40
2016	6,711,972	10.08	4,098,515	13.53	2,613,457	5.07	6,525,149	10.24	3,960,960	13.91	2,564,189	5.01
2017	7,520,953	30.48	4,841,646	46.81	2,679,307	8.64	7,116,109	33.87	4,498,245	54.89	2,617,864	8.56
2018	8,049,200	12.42	5,489,962	17.26	2,559,238	3.28	7,634,472	12.84	5,133,582	18.29	2,500,890	3.10
2019	7,440,266	-4.88	4,826,945	-10.61	2,613,321	7.88	7,133,755	-3.74	4,581,165	-9.24	2,552,590	8.00
2020	6,356,817	3.31	3,815,665	4.77	2,541,152	1.21	6,192,747	3.37	3,707,644	4.88	2,485,103	1.21

# Fiscal year 2020 Summary of Earnings Digest 《2nd Section》

## Historical Data 5 (Consolidated)

Fiscal Year	Return on Equity (ROE)						Ratio of Ordinary Profits to Total Assets						Ratio of Operating Income to Net Sales					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	4.91	5.11	5.57	2.59	4.07	8.28	4.54	4.34	4.61	4.45	4.46	4.25	3.61	3.42	4.28	4.08	3.13	2.96
2007	3.83	5.14	3.31	5.69	4.47	4.44	4.69	4.68	4.72	4.70	4.67	4.67	3.80	3.77	4.58	4.39	3.26	3.32
2008	-0.74	3.54	-1.30	3.34	-0.06	3.78	2.71	4.77	2.26	4.75	3.15	4.79	2.29	3.71	2.55	4.68	2.13	3.07
2009	1.45	-0.43	0.78	-1.49	2.26	0.89	2.75	2.82	2.38	2.24	3.16	3.45	2.34	2.43	2.59	2.55	2.17	2.34
2010	4.42	0.99	4.25	0.17	4.64	2.00	4.25	2.66	4.25	2.20	4.25	3.21	3.71	2.35	4.58	2.40	2.96	2.30
2011	4.07	4.77	4.14	4.99	4.00	4.50	4.00	4.22	3.70	4.33	4.37	4.08	3.26	3.64	3.61	4.59	2.96	2.81
2012	4.37	3.78	4.25	3.98	4.53	3.51	3.96	3.85	3.62	3.64	4.39	4.11	3.17	3.23	3.32	3.60	3.05	2.89
2013	5.67	4.23	5.53	4.14	5.84	4.36	4.70	3.87	4.83	3.82	4.56	3.93	3.57	3.10	4.36	3.57	2.93	2.73
2014	5.69	5.63	5.94	5.62	5.33	5.64	4.72	4.45	4.97	4.56	4.41	4.30	3.70	3.42	4.64	4.15	2.90	2.82
2015	5.65	5.82	5.04	5.98	6.49	5.60	5.01	4.75	4.89	4.92	5.16	4.55	4.23	3.67	5.08	4.51	3.52	2.99
2016	5.84	1.11	5.41	-2.59	6.46	6.41	4.67	2.92	4.58	1.61	4.83	5.09	4.23	2.56	5.02	1.87	3.33	3.37
2017	19.65	-11.11	28.00	-23.33	7.22	6.20	4.27	4.91	3.95	4.93	4.94	4.86	3.73	4.66	3.96	5.53	3.39	3.32
2018	18.85	20.10	25.99	28.64	4.98	6.88	3.56	4.05	3.22	3.81	4.31	4.61	3.39	3.58	3.66	3.81	3.02	3.23
2019	2.01	15.96	1.02	26.41	4.01	-4.18	2.88	2.22	2.25	3.20	4.08	0.21	3.73	2.10	4.26	3.61	3.05	-0.04
2020	2.65	4.43	4.09	4.79	0.45	3.89	3.25	4.29	3.99	4.50	2.37	4.04	2.79	3.84	4.27	4.68	1.56	3.14

# Fiscal year 2020 Summary of Earnings Digest 《2nd Section》

## Historical Data 6 (Consolidated)

Fiscal Year	Capital Adequacy Ratio						Dividend Payout Ratio						Ratio of Dividends to Net Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	40.93	-	45.45	-	36.53	-	31.84	-	25.55	-	42.64	-	1.55	-	1.42	-	1.71	-
2007	42.72	41.39	47.43	46.15	38.22	36.79	42.59	*	45.65	25.16	39.80	*	1.59	6.83	1.47	1.43	1.74	13.57
2008	43.09	42.44	46.58	46.97	39.62	38.01	...	47.00	...	46.12	...	47.96	1.48	1.62	1.35	1.50	1.64	1.77
2009	45.35	43.86	47.35	46.43	43.14	41.09	93.27	...	*	...	67.59	*	1.32	1.49	1.17	1.38	1.50	1.62
2010	46.34	45.47	46.59	46.44	46.03	44.30	30.72	*	30.42	*	31.05	75.19	1.33	1.29	1.26	1.15	1.42	1.48
2011	45.54	45.65	46.08	46.29	44.88	44.86	34.46	29.67	31.72	26.31	38.05	34.42	1.37	1.38	1.28	1.28	1.49	1.52
2012	47.02	45.67	47.78	45.88	46.05	45.39	31.99	36.73	30.62	32.91	33.67	42.34	1.37	1.36	1.27	1.28	1.50	1.46
2013	48.08	47.32	49.98	49.32	45.73	44.88	25.81	32.55	24.92	31.12	26.95	34.35	1.43	1.38	1.34	1.29	1.55	1.50
2014	49.52	48.08	51.75	50.49	46.57	45.00	24.93	24.73	22.20	23.21	29.41	26.92	1.38	1.36	1.27	1.27	1.54	1.49
2015	50.08	49.14	52.19	51.28	47.49	46.44	26.31	24.51	27.80	22.16	24.72	28.00	1.45	1.39	1.35	1.28	1.58	1.54
2016	46.52	43.98	45.56	42.01	48.09	47.13	27.05	*	28.37	...	25.48	24.12	1.53	1.44	1.48	1.39	1.61	1.52
2017	42.66	33.64	39.58	26.92	49.24	48.11	8.22	...	5.26	...	25.31	26.93	1.51	1.45	1.34	1.33	1.78	1.63
2018	47.57	42.55	46.82	39.53	49.18	49.29	8.14	7.49	5.75	4.95	32.29	23.82	1.45	1.40	1.39	1.29	1.57	1.60
2019	46.60	46.22	46.81	46.97	46.22	44.71	70.92	9.60	*	5.73	42.48	...	1.36	1.45	1.22	1.41	1.66	1.53
2020	51.99	51.30	57.36	56.61	45.62	45.20	56.42	35.72	34.27	31.40	*	43.83	1.45	1.54	1.36	1.46	1.60	1.67

Note: \* "=over 100% times.