

Fiscal year 2021 Summary of Earnings Digest 《1st Section》 1

Consolidated

Industry	No. of Cos.	Net Sales (Operating Revenues)			Operating Income			Ordinary Profits (Income from continuing operations before extraordinary items and income tax)		
		2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,996	738,168,827	+11.82	660,116,021	49,755,545	+47.99	33,620,100	59,978,320	+37.80	43,524,444
Manufacturing	901	389,199,464	+14.05	341,244,048	32,006,918	+55.22	20,620,722	35,486,633	+56.59	22,662,836
Non-Manufacturing	1,095	348,969,363	+9.44	318,871,973	17,748,627	+36.53	12,999,378	24,491,687	+17.40	20,861,608
<i>All Industries (including financials)</i>	<i>2,128</i>	<i>808,055,614</i>	<i>+11.27</i>	<i>726,204,682</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>69,601,831</i>	<i>+36.23</i>	<i>51,089,887</i>
Fishery, Agriculture & Forestry	8	2,077,328	+2.51	2,026,448	76,540	+23.65	61,900	87,879	+26.77	69,319
Mining	6	1,767,657	+40.75	1,255,894	640,878	+140.12	266,897	733,280	+158.20	284,002
Construction	94	30,256,022	+3.35	29,274,307	1,858,605	-7.37	2,006,399	1,954,850	-4.65	2,050,110
Foods	82	26,012,975	+2.24	25,443,134	1,855,561	+8.23	1,714,480	1,921,821	+12.38	1,710,097
Textiles & Apparels	39	5,609,008	+10.66	5,068,830	267,524	+95.78	136,645	308,400	+88.02	164,025
Pulp & Paper	12	4,822,830	+8.37	4,450,497	244,573	+26.08	193,985	280,200	+40.69	199,157
Chemicals	147	41,855,296	+15.99	36,083,911	4,217,764	+51.60	2,782,244	4,431,856	+56.62	2,829,682
Pharmaceutical	34	13,030,992	+9.82	11,865,613	1,801,142	-1.03	1,819,843	1,713,525	-0.80	1,727,347
Oil & Coal Products	9	20,813,063	+38.58	15,018,816	1,496,578	186.10	523,098	1,506,830	223.39	465,947
Rubber Products	11	6,143,160	+11.67	5,501,397	592,886	+197.75	199,119	605,623	+295.05	153,302
Glass & Ceramics Products	32	6,887,754	+9.95	6,264,458	688,400	+59.91	430,483	730,595	+82.84	399,579
Iron & Steel	31	17,904,294	+34.90	13,272,570	1,604,101	+2,128.63	71,977	1,627,579	+2,213.78	70,343
Nonferrous Metals	24	12,358,824	+22.13	10,119,093	524,993	+45.89	359,853	935,263	+93.62	483,049
Metal Products	42	6,778,646	+5.09	6,450,149	370,464	+22.29	302,936	417,879	+28.97	324,003
Machinery	142	32,100,457	+15.62	27,764,874	2,685,465	+66.07	1,617,025	2,904,257	+75.06	1,658,977
Electric Appliances	156	84,104,129	+11.96	75,118,011	7,723,608	+46.07	5,287,667	8,198,842	+38.89	5,903,285
Transportation Equipment	57	95,327,362	+12.52	84,718,161	6,152,511	+61.22	3,816,229	7,773,072	+55.96	4,983,876
Precision Instruments	32	5,420,254	+16.16	4,666,348	562,353	+94.03	289,828	791,704	+74.06	454,835
Other Products	51	10,030,420	+6.27	9,438,186	1,218,995	+13.36	1,075,310	1,339,187	+17.96	1,135,332
Electric Power & Gas	22	24,239,174	-3.80	25,196,624	406,062	-61.72	1,060,806	410,564	-62.59	1,097,551
Land Transportation	43	18,526,154	+9.25	16,957,569	366,543	...	-820,679	336,702	...	-945,103
Marine Transportation	8	4,702,662	+33.47	3,523,398	394,029	+555.13	60,145	2,436,387	+438.57	452,377
Air Transportation	3	1,759,602	+39.11	1,264,937	-403,825	...	-850,489	-427,439	...	-850,789
Warehousing & Harbor Transportation Services	23	3,216,629	+24.30	2,587,864	221,733	+58.21	140,151	242,220	+56.65	154,622
Information & Communication	228	48,536,139	+6.22	45,692,826	6,041,104	+9.91	5,496,190	5,306,488	-52.10	11,077,662
Wholesale Trade	176	111,451,193	+18.06	94,404,782	2,443,017	+47.22	1,659,438	6,551,217	+146.78	2,654,725
Retail Trade	193	58,064,796	+7.07	54,229,863	2,377,588	+24.47	1,910,147	2,635,017	+31.78	1,999,571
Real Estate	71	12,881,099	+7.29	12,005,656	1,654,564	+28.20	1,290,573	1,527,996	+28.09	1,192,910
Services	220	31,490,908	+3.41	30,451,805	1,671,789	+132.87	717,900	2,696,526	+65.98	1,624,651
Banks	76	24,712,616	+4.85	23,570,087	-	-	-	5,280,318	+27.74	4,133,798
Securities & Commodity Futures	22	3,440,619	+8.43	3,173,206	1,553,532	-0.78	1,565,670	882,114	+49.94	588,299
Insurance	8	32,505,642	+3.90	31,286,306	-	-	-	2,282,554	+18.95	1,918,938
Other Financing Business	26	9,227,910	+14.50	8,059,062	941,820	+8.44	868,488	1,178,525	+27.49	924,408

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Industry	No. of Cos.	Net Income			Amount of Dividends Paid		
		2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020
		yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,996	40,709,136	+47.58	27,585,191	13,956,209	+24.40	11,218,715
Manufacturing	901	25,159,985	+69.08	14,880,805	7,972,452	+24.84	6,386,052
Non-Manufacturing	1,095	15,549,151	+22.39	12,704,386	5,983,757	+23.82	4,832,662
<i>All Industries (including financials)</i>	<i>2,128</i>	<i>47,577,422</i>	<i>+44.74</i>	<i>32,870,761</i>	<i>16,346,488</i>	<i>+21.61</i>	<i>13,441,840</i>
Fishery, Agriculture & Forestry	8	54,589	+35.80	40,198	13,480	+18.52	11,374
Mining	6	211,848	...	-110,963	75,770	+87.72	40,363
Construction	94	1,244,182	-8.39	1,358,093	500,859	+7.29	466,809
Foods	82	1,390,694	+24.50	1,117,018	631,518	+1.06	624,889
Textiles & Apparels	39	201,631	+275.16	53,746	68,661	+33.77	51,329
Pulp & Paper	12	180,965	+44.30	125,410	36,435	+10.75	32,898
Chemicals	147	2,926,081	+71.79	1,703,282	971,530	+21.48	799,765
Pharmaceutical	34	1,307,434	-8.50	1,428,867	824,143	+7.31	768,027
Oil & Coal Products	9	988,527	+288.06	254,735	136,716	+14.90	118,991
Rubber Products	11	553,803	+941.04	53,197	169,880	+51.71	111,978
Glass & Ceramics Products	32	480,626	+89.62	253,470	165,412	+44.47	114,493
Iron & Steel	31	1,209,367	...	-13,272	297,500	+530.44	47,189
Nonferrous Metals	24	682,662	+134.74	290,821	182,815	+86.03	98,273
Metal Products	42	310,561	+43.68	216,154	108,604	+32.01	82,267
Machinery	142	1,993,879	+94.78	1,023,641	654,565	+38.54	472,457
Electric Appliances	156	6,038,724	+37.19	4,401,852	1,692,114	+32.62	1,275,894
Transportation Equipment	57	5,256,350	+81.05	2,903,335	1,476,634	+15.69	1,276,365
Precision Instruments	32	590,449	+114.75	274,944	154,086	+31.96	116,769
Other Products	51	1,048,232	+32.08	793,605	401,838	+1.87	394,468
Electric Power & Gas	22	237,823	-69.11	769,929	233,765	+0.08	233,574
Land Transportation	43	244,610	...	-1,189,084	254,729	+13.78	223,870
Marine Transportation	8	2,412,463	+585.39	351,982	462,788	+717.37	56,619
Air Transportation	3	-318,720	...	-688,059	576	+14.29	504
Warehousing & Harbor Transportation Services	23	161,045	+24.54	129,317	44,986	+56.51	28,744
Information & Communication	228	2,323,509	-71.79	8,237,249	1,831,165	+14.02	1,606,033
Wholesale Trade	176	4,810,876	+174.06	1,755,413	1,174,033	+30.18	901,844
Retail Trade	193	1,531,738	+113.92	716,026	505,124	+7.32	470,679
Real Estate	71	1,035,814	+39.30	743,607	302,815	+19.91	252,537
Services	220	1,599,374	+170.77	590,678	583,667	+8.14	539,712
Banks	76	3,876,885	+27.18	3,048,342	1,419,175	+9.07	1,301,216
Securities & Commodity Futures	22	694,280	+54.53	449,283	193,895	-16.48	232,153
Insurance	8	1,493,127	+30.61	1,143,163	499,807	+10.84	450,924
Other Financing Business	26	803,994	+24.69	644,782	277,402	+16.15	238,831

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Industry	No. of Cos.	Total Assets			Net Assets			Net worth		
		2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,996	1,402,388,095	+7.14	1,308,943,594	480,576,286	+10.21	436,064,444	453,250,856	+10.56	409,946,865
Manufacturing	901	569,361,466	+8.94	522,614,482	275,984,287	+12.14	246,104,966	263,014,935	+12.53	233,728,101
Non-Manufacturing	1,095	833,026,629	+5.94	786,329,112	204,591,999	+7.70	189,959,478	190,235,921	+7.95	176,218,764
<i>All Industries (including financials)</i>	<i>2,128</i>	<i>3,577,670,553</i>	<i>+6.33</i>	<i>3,364,807,535</i>	<i>593,577,491</i>	<i>+8.21</i>	<i>548,557,449</i>	<i>563,258,181</i>	<i>+8.33</i>	<i>519,927,738</i>
Fishery, Agriculture & Forestry	8	1,521,901	+5.32	1,444,991	647,394	+9.82	589,512	601,169	+9.86	547,214
Mining	6	6,016,377	+6.86	5,630,330	4,010,557	+9.07	3,677,193	3,746,964	+11.21	3,369,198
Construction	94	33,576,200	+5.76	31,748,743	15,688,476	+5.38	14,886,874	15,353,844	+4.81	14,649,799
Foods	82	31,858,838	+4.19	30,577,072	16,941,256	+8.21	15,656,092	16,093,022	+8.59	14,819,825
Textiles & Apparels	39	7,763,896	+5.12	7,386,069	3,886,485	+8.00	3,598,623	3,703,879	+7.76	3,437,098
Pulp & Paper	12	6,644,666	+3.95	6,392,347	2,510,983	+4.62	2,400,007	2,441,322	+8.97	2,240,448
Chemicals	147	59,371,648	+9.28	54,330,870	32,427,185	+12.18	28,905,136	30,162,863	+12.89	26,717,837
Pharmaceutical	34	32,075,143	+5.07	30,528,163	18,815,180	+7.54	17,496,182	18,618,862	+7.66	17,293,356
Oil & Coal Products	9	16,851,506	+18.26	14,250,101	5,509,870	+18.76	4,639,430	4,979,217	+23.89	4,019,119
Rubber Products	11	8,188,701	+10.37	7,419,338	4,596,326	+18.94	3,864,537	4,503,681	+19.37	3,772,792
Glass & Ceramics Products	32	10,771,729	+6.36	10,127,184	5,989,372	+12.46	5,325,693	5,672,872	+12.27	5,052,681
Iron & Steel	31	22,605,414	+12.63	20,071,373	10,292,935	+16.40	8,842,936	9,583,864	+16.80	8,205,220
Nonferrous Metals	24	14,171,635	+11.54	12,705,096	6,656,824	+14.28	5,824,832	6,050,721	+15.06	5,258,585
Metal Products	42	8,597,343	+5.72	8,132,026	4,773,162	+9.90	4,343,202	4,550,882	+9.73	4,147,396
Machinery	142	45,377,022	+9.75	41,346,994	23,483,546	+11.89	20,988,135	22,716,807	+12.03	20,277,768
Electric Appliances	156	125,502,443	+11.57	112,483,007	58,724,737	+13.75	51,628,409	56,005,049	+13.93	49,157,313
Transportation Equipment	57	158,057,252	+7.73	146,712,017	68,210,607	+12.56	60,598,067	64,955,702	+12.82	57,573,646
Precision Instruments	32	8,762,734	+9.97	7,968,212	4,809,506	+15.76	4,154,654	4,781,787	+15.78	4,130,157
Other Products	51	12,761,496	+4.73	12,184,613	8,356,313	+6.60	7,839,031	8,194,405	+7.47	7,624,860
Electric Power & Gas	22	57,860,898	+6.99	54,082,833	14,600,121	+2.13	14,295,278	14,123,327	+1.72	13,884,457
Land Transportation	43	49,137,720	+1.05	48,628,412	16,552,536	+1.44	16,316,845	15,978,688	+1.32	15,770,838
Marine Transportation	8	8,240,887	+36.47	6,038,447	4,380,723	+127.03	1,929,608	4,151,386	+151.84	1,648,420
Air Transportation	3	5,659,833	+5.16	5,382,299	1,671,378	-17.08	2,015,698	1,620,332	-18.00	1,976,116
Warehousing & Harbor Transportation Services	23	3,295,479	+9.20	3,017,837	1,829,560	+10.91	1,649,520	1,770,251	+10.45	1,602,771
Information & Communication	228	127,633,694	+5.20	121,323,378	46,577,677	+5.37	44,201,858	41,654,142	+5.74	39,394,805
Wholesale Trade	176	103,219,710	+15.04	89,723,679	38,209,318	+16.22	32,877,593	35,610,996	+17.37	30,341,908
Retail Trade	193	54,119,414	+5.81	51,145,646	20,617,558	+8.51	19,000,939	19,251,432	+8.55	17,735,668
Real Estate	71	39,349,044	+6.45	36,966,506	13,065,482	+9.82	11,897,257	12,561,222	+9.45	11,476,942
Services	220	343,395,472	+3.68	331,196,011	26,741,219	+0.45	26,621,303	23,812,168	-0.04	23,820,628
Banks	76	1,717,911,186	+5.29	1,631,595,554	78,484,277	-1.60	79,758,494	77,099,008	-1.50	78,275,993
Securities & Commodity Futures	22	94,907,077	+16.08	81,761,099	7,411,244	+18.30	6,264,692	6,386,463	+10.97	5,755,232
Insurance	8	217,007,341	+1.06	214,736,322	17,669,278	-2.45	18,113,693	17,551,811	-2.44	17,990,754
Other Financing Business	26	145,456,854	+13.84	127,770,966	9,436,406	+12.93	8,356,126	8,970,043	+12.70	7,958,894

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Consolidated

Industry	No. of Cos.	Return on Equity (ROE)		Ratio of Ordinary Profits to Total Assets		Ratio of Operating Income to Net Sales		Capital Adequacy Ratio		Dividend Payout Ratio		Ratio of Dividends to Net Assets	
		2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Non-Financial	1,996	9.46	7.02	4.42	3.43	6.74	5.09	32.32	31.32	34.27	40.65	3.05	2.67
Manufacturing	901	10.14	6.61	6.50	4.46	8.22	6.04	46.19	44.72	31.67	42.90	3.06	2.69
Non-Manufacturing	1,095	8.54	7.56	3.02	2.73	5.09	4.08	22.84	22.41	38.46	38.02	3.05	2.65
<i>All Industries (including financials)</i>	<i>2,128</i>	<i>8.81</i>	<i>6.62</i>	<i>2.01</i>	<i>1.57</i>	<i>-</i>	<i>-</i>	<i>15.74</i>	<i>15.45</i>	<i>34.34</i>	<i>40.87</i>	<i>2.87</i>	<i>2.56</i>
Fishery, Agriculture & Forestry	8	9.51	7.65	5.92	4.79	3.68	3.05	39.50	37.87	24.69	28.29	2.18	2.00
Mining	6	5.96	-3.16	12.59	4.96	36.26	21.25	62.28	59.84	35.76	...	1.97	1.06
Construction	94	8.30	9.65	5.99	6.57	6.14	6.85	45.73	46.14	40.26	34.37	3.28	3.26
Foods	82	9.01	7.71	6.16	5.76	7.13	6.74	50.51	48.47	45.36	55.91	3.87	4.08
Textiles & Apparels	39	5.68	1.60	4.07	2.24	4.77	2.70	47.71	46.53	33.95	95.48	1.84	1.45
Pulp & Paper	12	7.73	5.86	4.30	3.23	5.07	4.36	36.74	35.05	20.09	26.23	1.48	1.42
Chemicals	147	10.29	6.55	7.80	5.38	10.08	7.71	50.80	49.18	33.20	46.95	3.17	2.85
Pharmaceutical	34	7.28	8.54	5.47	5.73	13.82	15.34	58.05	56.65	63.04	53.75	4.54	4.53
Oil & Coal Products	9	21.97	6.43	9.69	3.29	7.19	3.48	29.55	28.20	13.83	46.71	2.69	2.61
Rubber Products	11	13.38	1.38	7.76	2.04	9.65	3.62	55.00	50.85	30.68	*	4.02	2.83
Glass & Ceramics Products	32	8.98	5.10	6.99	4.06	9.99	6.87	52.66	49.89	34.15	44.75	2.90	2.16
Iron & Steel	31	13.60	-0.16	7.63	0.35	8.96	0.54	42.40	40.88	24.60	...	3.11	0.54
Nonferrous Metals	24	12.07	5.75	6.96	3.93	4.25	3.56	42.70	41.39	26.78	33.79	2.93	1.75
Metal Products	42	7.14	5.37	5.00	3.95	5.47	4.70	52.93	51.00	34.97	38.06	2.38	1.94
Machinery	142	9.28	5.22	6.70	4.08	8.37	5.82	50.06	49.04	32.83	46.15	2.94	2.33
Electric Appliances	156	11.53	9.41	6.89	5.38	9.18	7.04	44.62	43.70	28.02	28.99	3.08	2.59
Transportation Equipment	57	8.58	5.31	5.10	3.55	6.45	4.50	41.10	39.24	28.08	43.96	2.29	2.21
Precision Instruments	32	13.25	6.87	9.46	5.90	10.38	6.21	54.57	51.83	26.10	42.47	3.44	2.90
Other Products	51	13.25	11.00	10.74	9.79	12.15	11.39	64.21	62.58	38.33	49.71	4.96	5.31
Electric Power & Gas	22	1.82	6.21	0.73	2.07	1.68	4.21	24.41	25.67	98.27	30.02	1.73	1.81
Land Transportation	43	1.54	-7.21	0.69	-1.97	1.98	-4.84	32.52	32.43	*	...	1.55	1.32
Marine Transportation	8	83.19	23.94	34.12	7.71	8.38	1.71	50.38	27.30	19.18	16.09	14.67	3.23
Air Transportation	3	-17.72	-33.82	-7.74	-17.03	-22.95	-67.24	28.63	36.72	...	...	0.03	0.02
Warehousing & Harbor Transportation Services	23	9.55	8.47	7.67	5.32	6.89	5.42	53.72	53.11	27.93	22.23	2.59	1.83
Information & Communication	228	5.73	22.95	4.26	9.82	12.45	12.03	32.64	32.47	78.81	19.50	4.03	3.90
Wholesale Trade	176	14.59	6.05	6.79	3.02	2.19	1.76	34.50	33.82	24.40	51.38	3.30	2.84
Retail Trade	193	8.30	4.07	5.01	4.05	4.09	3.52	35.57	34.68	32.95	65.71	2.55	2.50
Real Estate	71	8.62	6.69	4.00	3.31	12.84	10.75	31.92	31.05	29.23	33.96	2.43	2.19
Services	220	6.72	2.63	0.80	0.50	5.31	2.36	6.93	7.19	36.47	91.37	2.19	2.17
Banks	76	5.01	4.11	0.32	0.27	-	-	4.49	4.80	36.53	42.59	1.80	1.72
Securities & Commodity Futures	22	11.44	8.06	1.00	0.74	45.15	49.34	6.73	7.04	27.93	51.67	2.84	3.89
Insurance	8	8.40	7.09	1.06	0.91	-	-	8.09	8.38	33.47	39.45	2.79	2.77
Other Financing Business	26	9.51	8.30	0.86	0.71	10.21	10.78	6.17	6.23	34.50	36.88	3.12	2.92

Note: * "="over 100% times.

Fiscal year 2021 Summary of Earnings Digest 《1st Section》

Historical Data 1 (Consolidated)

Fiscal Year	No. of Cos.			Net Sales (Operating Revenues)						Operating Income					
	Non-Financial	Manufacturing	Non-Manufacturing	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
					Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
				yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	1,541	845	696	610,677,431	8.40	339,140,702	9.43	271,536,729	7.14	37,229,593	9.08	23,197,458	9.92	14,032,135	7.73
2007	1,556	849	707	666,662,804	7.06	372,255,533	7.61	294,407,271	6.38	40,690,980	5.57	25,645,936	8.64	15,045,044	0.72
2008	1,538	838	700	617,912,151	-6.48	332,708,370	-9.97	285,203,781	-2.04	20,610,618	-49.17	8,068,746	-68.42	12,541,872	-16.35
2009	1,518	819	699	528,943,108	-12.64	279,719,684	-12.47	249,223,424	-12.84	20,525,702	-3.38	9,458,718	11.67	11,066,984	-13.37
2010	1,517	809	708	559,283,756	5.92	297,220,997	7.10	262,062,759	4.61	30,639,941	49.00	16,684,657	77.30	13,955,284	25.13
2011	1,521	808	713	572,030,708	1.07	302,075,406	-1.16	269,955,302	3.69	26,639,933	-14.09	14,353,732	-16.02	12,286,201	-11.71
2012	1,540	809	731	585,562,403	2.79	305,706,793	3.00	279,855,610	2.56	27,192,653	3.24	14,917,934	6.45	12,274,719	-0.41
2013	1,619	844	775	656,276,159	11.66	344,024,213	12.07	312,251,946	11.21	36,304,100	32.08	20,941,909	39.53	15,362,191	23.12
2014	1,689	862	827	646,852,546	4.17	351,934,832	4.16	294,917,714	4.18	36,753,615	4.58	21,390,003	6.57	15,363,612	1.93
2015	1,761	872	889	658,702,621	0.23	355,080,984	0.49	303,621,637	-0.07	40,890,237	10.68	22,325,272	4.82	18,564,965	18.65
2016	1,831	877	954	643,132,863	-3.04	334,708,727	-3.62	308,424,136	-2.41	41,632,093	-1.37	22,803,983	-2.99	18,828,110	0.66
2017	1,888	890	998	688,782,151	7.84	367,495,415	9.32	321,286,736	6.19	48,038,923	14.08	27,225,324	18.22	20,813,599	9.07
2018	1,955	902	1,053	726,986,250	5.71	377,706,686	3.34	349,279,564	8.40	49,713,578	2.67	27,216,137	-0.95	22,497,441	7.43
2019	1,989	905	1,084	718,426,868	-1.69	368,427,776	-2.79	349,999,092	-0.50	39,760,962	-20.90	21,287,605	-22.14	18,473,357	-19.42
2020	2,015	901	1,114	664,755,386	-6.87	341,262,865	-7.89	323,492,521	-5.77	33,591,367	-13.47	20,587,307	-3.25	13,004,060	-25.87
2021	1,996	901	1,095	738,168,827	11.82	389,199,464	14.05	348,969,363	9.44	49,755,545	47.99	32,006,918	55.22	17,748,627	36.53

Fiscal year 2021 Summary of Earnings Digest 《1st Section》

Historical Data 2 (Consolidated)

Fiscal Year	Ordinary Profits (Income from continuing operations before extraordinary items and income tax)						Net Income					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	37,182,440	10.24	23,583,687	10.94	13,598,753	9.03	21,132,990	10.79	13,791,231	17.59	7,341,759	-0.07
2007	39,926,346	3.59	25,367,101	5.55	14,559,245	0.35	22,124,698	1.78	14,629,298	4.08	7,495,400	-2.44
2008	16,568,063	-58.39	5,683,633	-77.53	10,884,430	-25.06	1,330,434	-94.01	-2,812,293	...	4,142,727	-45.40
2009	18,882,509	9.72	8,501,613	41.33	10,380,896	-7.27	7,647,925	261.59	2,876,778	...	4,771,147	5.45
2010	29,559,892	55.51	16,255,034	90.64	13,304,858	26.93	13,519,964	74.08	8,231,505	182.07	5,288,459	9.08
2011	25,821,756	-14.08	13,632,622	-18.73	12,189,134	-8.21	10,496,045	-24.62	5,317,748	-38.31	5,178,297	-2.36
2012	27,271,918	6.56	14,820,529	11.03	12,451,389	1.68	12,392,586	17.92	6,590,958	24.05	5,801,628	11.65
2013	37,479,258	35.86	21,648,153	44.98	15,831,105	25.11	22,688,934	79.69	13,246,857	98.72	9,442,077	58.41
2014	39,351,534	5.76	22,665,327	7.83	16,686,207	3.08	23,713,610	6.56	14,160,388	9.82	9,553,222	2.07
2015	40,724,381	3.10	22,420,666	-0.59	18,303,715	8.01	23,071,024	-2.63	13,049,344	-6.06	10,021,680	2.22
2016	44,171,126	2.46	23,455,210	-0.98	20,715,916	6.65	28,260,106	13.93	15,324,740	7.70	12,935,366	22.31
2017	51,734,086	16.21	28,547,548	21.13	23,186,538	10.67	35,859,430	24.90	20,431,728	31.19	15,427,702	17.45
2018	53,274,071	2.37	28,201,569	-1.71	25,072,502	7.37	35,208,963	-2.62	19,247,644	-6.26	15,961,319	2.15
2019	43,042,393	-19.83	20,870,151	-26.31	22,172,242	-12.60	25,172,980	-29.75	12,577,677	-34.96	12,595,303	-23.66
2020	43,691,530	3.59	22,817,575	8.69	20,873,955	-1.47	27,951,274	15.26	14,963,425	21.47	12,987,849	8.86
2021	59,978,320	37.80	35,486,633	56.59	24,491,687	17.40	40,709,136	47.58	25,159,985	69.08	15,549,151	22.39

Fiscal year 2021 Summary of Earnings Digest 《1st Section》

Historical Data 3 (Consolidated)

Fiscal Year	Amount of Dividends Paid						Total Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	5,293,871	-	3,389,182	-	1,904,689	-	625,077,743	7.26	352,240,405	8.16	272,837,338	6.12
2007	6,248,595	14.87	4,040,027	16.47	2,208,568	12.05	644,038,896	1.20	362,326,961	1.12	281,711,935	1.29
2008	5,438,901	-12.80	3,336,927	-17.20	2,101,973	-4.76	602,681,162	-6.01	328,234,945	-8.97	274,446,217	-2.20
2009	4,445,077	-17.56	2,455,628	-25.24	1,989,448	-5.59	602,409,807	1.28	327,893,623	2.21	274,516,184	0.19
2010	5,058,962	13.82	2,879,215	17.53	2,179,746	9.28	606,201,315	0.93	324,744,790	-0.24	281,456,525	2.31
2011	5,369,767	5.04	3,026,847	3.22	2,342,919	7.50	630,502,089	3.08	338,049,915	2.15	292,452,174	4.19
2012	5,585,412	4.72	3,269,029	9.81	2,316,383	-1.71	667,734,977	7.08	355,592,369	7.43	312,142,608	6.68
2013	6,634,536	17.76	4,080,025	24.06	2,554,511	8.93	737,401,786	9.84	392,963,297	9.94	344,438,489	9.72
2014	7,434,019	15.31	4,580,172	18.05	2,853,847	11.18	789,686,191	7.85	420,819,380	9.28	368,866,811	6.27
2015	8,152,333	9.51	4,915,279	8.29	3,237,054	11.42	783,807,844	-1.36	412,785,517	-2.27	371,022,327	-0.33
2016	9,316,620	9.18	5,449,228	5.32	3,867,391	15.14	1,106,973,277	2.89	425,774,623	3.36	681,198,654	2.60
2017	10,667,345	14.41	6,293,127	15.82	4,374,218	12.43	1,165,121,414	4.47	455,071,118	5.78	710,050,296	3.65
2018	11,771,136	10.05	6,953,613	10.32	4,817,522	9.65	1,206,581,105	3.48	477,949,480	4.86	728,631,625	2.60
2019	11,970,917	0.50	6,592,560	-5.18	5,378,356	8.46	1,235,092,461	2.29	484,001,238	1.00	751,091,223	3.14
2020	11,237,647	-2.49	6,380,550	-2.95	4,857,096	-1.87	1,308,403,234	6.57	521,470,900	6.81	786,932,334	6.41
2021	13,956,209	24.40	7,972,452	24.84	5,983,757	23.82	1,402,388,095	7.14	569,361,466	8.94	833,026,629	5.94

Fiscal year 2021 Summary of Earnings Digest 《1st Section》

Historical Data 4 (Consolidated)

Fiscal Year	Net Assets						Net worth					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	239,773,083	12.64	152,891,677	13.03	86,881,406	11.96	231,152,379	-	146,922,276	-	84,230,103	-
2007	248,800,045	1.39	157,586,836	1.24	91,213,209	1.65	239,454,716	1.21	151,157,922	1.04	88,296,794	1.49
2008	220,934,763	-10.91	134,369,894	-14.31	86,564,869	-5.08	211,919,502	-11.22	128,278,730	-14.70	83,640,772	-5.31
2009	235,953,529	4.76	140,793,096	4.00	95,160,433	5.91	220,054,730	4.64	130,855,018	3.76	89,199,712	5.97
2010	238,728,715	1.42	140,997,990	0.78	97,730,725	2.36	223,433,501	1.77	131,509,064	1.13	91,924,437	2.69
2011	244,065,021	1.32	143,948,568	0.48	100,116,453	2.56	228,133,333	1.20	134,446,905	0.64	93,686,428	2.02
2012	263,945,927	9.28	154,399,843	9.31	109,546,084	9.23	246,367,922	9.18	143,927,765	9.18	102,440,157	9.18
2013	298,783,190	12.43	176,966,737	13.76	121,816,453	10.55	278,587,165	12.23	165,097,143	13.78	113,490,022	10.04
2014	328,973,290	11.25	194,917,227	12.50	134,056,063	9.50	307,049,126	11.24	181,787,061	12.25	125,262,065	9.81
2015	326,063,905	-1.26	189,359,976	-2.61	136,703,929	0.67	303,780,346	-1.35	175,781,874	-2.82	127,998,472	0.75
2016	362,292,551	5.13	200,273,137	4.28	162,019,414	6.20	338,187,622	5.29	187,207,227	4.70	150,980,395	6.04
2017	394,293,426	8.08	219,015,911	8.60	175,277,515	7.43	368,663,149	8.21	205,135,688	8.79	163,527,461	7.50
2018	416,116,611	5.29	230,037,303	4.53	186,079,308	6.25	389,033,697	5.26	215,859,379	4.71	173,174,318	5.95
2019	409,109,374	-1.20	226,787,072	-1.50	182,322,302	-0.83	381,740,797	-1.42	213,520,753	-1.17	168,220,044	-1.73
2020	434,457,935	7.94	245,088,127	7.90	189,369,808	8.00	408,434,293	8.74	232,685,388	8.59	175,748,905	8.94
2021	480,576,286	10.21	275,984,287	12.14	204,591,999	7.70	453,250,856	10.56	263,014,935	12.53	190,235,921	7.95

Fiscal year 2021 Summary of Earnings Digest 《1st Section》

Historical Data 5 (Consolidated)

Fiscal Year	Return on Equity (ROE)						Ratio of Ordinary Profits to Total Assets						Ratio of Operating Income to Net Sales					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	9.29	9.72	9.49	9.36	8.93	10.36	6.16	6.00	6.96	6.83	5.13	4.96	6.10	6.06	6.84	6.81	5.17	5.14
2007	9.35	9.32	9.78	9.49	8.62	9.04	6.24	6.27	7.04	6.97	5.20	5.38	6.10	6.19	6.89	6.82	5.11	5.40
2008	0.59	9.41	-2.03	9.82	4.84	8.72	2.66	6.24	1.65	7.05	3.92	5.21	3.34	6.14	2.43	6.91	4.40	5.15
2009	3.57	0.95	2.25	-1.77	5.52	5.26	3.15	2.81	2.62	1.79	3.79	4.05	3.88	3.51	3.38	2.65	4.44	4.47
2010	6.12	3.63	6.32	2.29	5.85	5.59	4.90	3.18	5.00	2.65	4.78	3.81	5.48	3.89	5.61	3.39	5.33	4.45
2011	4.64	6.25	3.98	6.52	5.59	5.87	4.16	4.94	4.08	5.06	4.25	4.79	4.66	5.48	4.75	5.59	4.55	5.35
2012	5.28	4.70	4.80	4.06	5.95	5.61	4.22	4.17	4.32	4.08	4.12	4.27	4.64	4.62	4.88	4.72	4.39	4.52
2013	8.66	5.33	8.55	4.81	8.81	6.07	5.32	4.25	5.77	4.33	4.81	4.16	5.53	4.68	6.09	4.89	4.92	4.44
2014	8.17	8.55	8.24	8.47	8.06	8.66	5.17	5.31	5.62	5.71	4.66	4.86	5.68	5.66	6.08	5.94	5.21	5.32
2015	7.58	8.13	7.33	8.12	7.93	8.15	5.16	5.16	5.37	5.57	4.93	4.69	6.21	5.62	6.29	6.03	6.11	5.15
2016	8.61	7.70	8.39	7.88	8.89	7.47	4.05	3.98	5.60	5.70	3.08	2.91	6.47	6.36	6.81	6.77	6.10	5.92
2017	10.16	8.69	10.41	8.48	9.84	8.95	4.54	4.05	6.45	5.57	3.32	3.10	6.97	6.59	7.41	6.85	6.48	6.31
2018	9.32	10.19	9.14	10.38	9.55	9.96	4.49	4.56	6.04	6.46	3.49	3.35	6.84	7.04	7.21	7.52	6.44	6.50
2019	6.57	9.54	5.86	9.18	7.47	10.01	3.52	4.52	4.33	6.05	3.00	3.53	5.53	6.88	5.78	7.21	5.28	6.52
2020	7.15	6.42	6.70	5.70	7.76	7.38	3.45	3.47	4.52	4.31	2.73	2.91	5.05	5.44	6.03	5.74	4.02	5.11
2021	9.46	7.02	10.14	6.61	8.54	7.56	4.42	3.43	6.50	4.46	3.02	2.73	6.74	5.09	8.22	6.04	5.09	4.08

Fiscal year 2021 Summary of Earnings Digest 《1st Section》

Historical Data 6 (Consolidated)

Fiscal Year	Capital Adequacy Ratio						Dividend Payout Ratio						Ratio of Dividends to Net Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	36.98	-	41.71	-	30.87	-	25.02	-	24.57	-	25.87	-	2.36	-	2.37	-	2.34	-
2007	37.18	37.18	41.72	41.75	31.34	31.28	28.22	24.99	27.62	24.67	29.41	25.58	2.54	2.37	2.59	2.38	2.45	2.35
2008	35.16	37.23	39.08	41.71	30.48	31.48	*	28.08	...	27.58	50.63	29.03	2.33	2.55	2.30	2.60	2.37	2.45
2009	36.53	35.35	39.91	39.31	32.49	30.72	58.07	*	85.33	...	41.65	46.54	1.93	2.30	1.78	2.28	2.15	2.33
2010	36.86	36.55	40.50	39.95	32.66	32.54	37.39	57.18	34.95	83.92	41.19	41.10	2.14	1.94	2.06	1.79	2.26	2.15
2011	36.18	36.86	39.77	40.37	32.03	32.72	51.14	36.69	56.90	33.99	45.22	41.06	2.22	2.14	2.11	2.06	2.37	2.26
2012	36.90	36.19	40.48	39.83	32.82	32.07	45.04	50.73	49.58	56.01	39.89	45.33	2.22	2.23	2.22	2.12	2.22	2.38
2013	37.78	36.98	42.01	40.59	32.95	32.85	29.23	44.60	30.79	49.32	27.05	39.31	2.36	2.22	2.46	2.21	2.22	2.24
2014	38.88	37.70	43.20	42.06	33.96	32.86	31.34	28.96	32.34	30.08	29.87	27.42	2.39	2.31	2.49	2.38	2.25	2.22
2015	38.76	38.75	42.58	42.83	34.50	34.13	35.30	31.41	37.62	32.66	32.29	29.63	2.49	2.38	2.56	2.47	2.39	2.25
2016	30.55	29.85	43.97	43.41	22.16	21.45	32.92	34.37	35.50	36.32	29.87	31.75	2.64	2.47	2.78	2.67	2.47	2.22
2017	31.64	30.55	45.08	43.83	23.03	22.21	29.69	32.42	30.73	34.81	28.33	29.59	2.82	2.63	2.99	2.75	2.60	2.47
2018	32.24	31.70	45.16	45.23	23.77	23.02	33.38	29.53	36.06	30.62	30.16	28.09	2.91	2.81	3.09	2.97	2.68	2.61
2019	30.91	32.07	44.12	45.08	22.40	23.51	47.51	33.19	52.34	35.88	42.68	30.03	2.92	2.96	2.88	3.09	2.95	2.80
2020	31.22	30.59	44.62	43.89	22.33	21.81	40.19	47.51	42.63	53.36	37.38	41.47	2.69	2.85	2.70	2.87	2.68	2.83
2021	32.32	31.32	46.19	44.72	22.84	22.41	34.27	40.65	31.67	42.90	38.46	38.02	3.05	2.67	3.06	2.69	3.05	2.65

Note: " * "=over 100% times.