

Fiscal year 2021 Summary of Earnings Digest 《Mothers》 1

Consolidated

Industry	No. of Cos.	Net Sales (Operating Revenues)			Operating Income			Ordinary Profits (Income from continuing operations before extraordinary items and income tax)		
		2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020
Non-Financial	305	yen mil. 2,038,792	% +14.72	yen mil. 1,777,167	yen mil. 39,871	% +1,334.72	yen mil. 2,779	yen mil. 46,829	% ...	yen mil. -1,541
Manufacturing	37	211,101	+20.38	175,362	-35,585	...	-30,335	-33,154	...	-31,427
Non-Manufacturing	268	1,827,691	+14.10	1,601,805	75,456	+127.87	33,114	79,983	+167.63	29,886
<i>All Industries (including financials)</i>	312	2,197,707	+14.50	1,919,412	-	-	-	50,726	...	-201
Fishery, Agriculture & Forestry	0	-	-	-	-	-	-	-	-	-
Mining	0	-	-	-	-	-	-	-	-	-
Construction	4	45,119	+22.12	36,946	1,087	+47.69	736	1,157	+32.53	873
Foods	1	780	-7.91	847	-330	...	-249	-320	...	-277
Textiles & Apparels	0	-	-	-	-	-	-	-	-	-
Pulp & Paper	0	-	-	-	-	-	-	-	-	-
Chemicals	1	28,397	+21.55	23,363	2,335	+54.43	1,512	2,330	+67.75	1,389
Pharmaceutical	21	40,366	+52.18	26,525	-42,439	...	-31,902	-41,120	...	-34,294
Oil & Coal Products	0	-	-	-	-	-	-	-	-	-
Rubber Products	0	-	-	-	-	-	-	-	-	-
Glass & Ceramics Products	0	-	-	-	-	-	-	-	-	-
Iron & Steel	0	-	-	-	-	-	-	-	-	-
Nonferrous Metals	1	2,416	-1.71	2,458	102	...	-220	153	...	-206
Metal Products	0	-	-	-	-	-	-	-	-	-
Machinery	2	9,255	-21.19	11,744	1,002	-4.21	1,046	1,008	-5.35	1,065
Electric Appliances	5	37,594	+27.24	29,545	1,505	+29.07	1,166	1,405	+38.70	1,013
Transportation Equipment	1	5,640	-45.77	10,401	355	-57.59	837	408	-50.78	829
Precision Instruments	2	11,448	+64.91	6,942	27	...	-782	391	+23.34	317
Other Products	3	75,205	+18.36	63,537	1,858	...	-1,743	2,591	...	-1,263
Electric Power & Gas	0	-	-	-	-	-	-	-	-	-
Land Transportation	0	-	-	-	-	-	-	-	-	-
Marine Transportation	0	-	-	-	-	-	-	-	-	-
Air Transportation	0	-	-	-	-	-	-	-	-	-
Warehousing & Harbor Transportation Services	1	10,099	+5.97	9,530	729	+74.40	418	687	+79.37	383
Information & Communication	121	570,803	+18.69	480,904	32,697	+172.77	11,987	34,366	+271.85	9,242
Wholesale Trade	5	94,325	+41.18	66,811	3,685	+105.18	1,796	3,492	+95.19	1,789
Retail Trade	23	188,624	+6.73	176,730	-549	...	-1,110	2,196	...	-797
Real Estate	14	248,813	+14.21	217,851	5,550	+48.32	3,742	2,969	+52.18	1,951
Services	100	669,908	+9.28	613,033	32,257	+107.51	15,545	35,116	+113.54	16,445
Banks	0	-	-	-	-	-	-	-	-	-
Securities & Commodity Futures	1	4,647	+84.70	2,516	-432	...	-978	-491	...	-999
Insurance	5	151,467	+9.94	137,774	-	-	-	3,758	+82.87	2,055
Other Financing Business	1	2,801	+43.27	1,955	554	+171.57	204	630	+121.83	284

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Consolidated

Industry	No. of Cos.	Net Income			Amount of Dividends Paid		
		2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020
		yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	305	-8,279	...	-59,434	9,291	+36.12	6,826
Manufacturing	37	-37,535	...	-37,809	782	+127.99	343
Non-Manufacturing	268	29,256	...	-21,625	8,509	+31.26	6,483
<i>All Industries (including financials)</i>	312	-10,242	...	-62,724	9,529	+36.56	6,978
Fishery, Agriculture & Forestry	0	-	-	-	-	-	-
Mining	0	-	-	-	-	-	-
Construction	4	-153	...	85	164	+19.71	137
Foods	1	-322	...	-287	0	0.00	0
Textiles & Apparels	0	-	-	-	-	-	-
Pulp & Paper	0	-	-	-	-	-	-
Chemicals	1	1,244	+37.46	905	0	0.00	0
Pharmaceutical	21	-41,430	...	-31,506	0	0.00	0
Oil & Coal Products	0	-	-	-	-	-	-
Rubber Products	0	-	-	-	-	-	-
Glass & Ceramics Products	0	-	-	-	-	-	-
Iron & Steel	0	-	-	-	-	-	-
Nonferrous Metals	1	114	...	-173	0	0.00	0
Metal Products	0	-	-	-	-	-	-
Machinery	2	154	-79.63	756	43	-43.42	76
Electric Appliances	5	492	+313.45	119	67	+0.00	67
Transportation Equipment	1	165	-70.90	567	26	-49.02	51
Precision Instruments	2	303	...	-173	138	...	0
Other Products	3	1,745	...	-8,017	508	+240.94	149
Electric Power & Gas	0	-	-	-	-	-	-
Land Transportation	0	-	-	-	-	-	-
Marine Transportation	0	-	-	-	-	-	-
Air Transportation	0	-	-	-	-	-	-
Warehousing & Harbor Transportation Services	1	463	+63.60	283	102	...	0
Information & Communication	121	13,913	...	-12,536	3,016	+49.41	2,019
Wholesale Trade	5	2,043	+89.34	1,079	570	+19.50	477
Retail Trade	23	199	...	-6,699	543	+15.36	471
Real Estate	14	-439	...	-2,390	710	+44.02	493
Services	100	13,230	...	-1,447	3,403	+17.93	2,886
Banks	0	-	-	-	-	-	-
Securities & Commodity Futures	1	-495	...	-1,003	0	0.00	0
Insurance	5	-1,830	...	-2,473	188	+48.03	127
Other Financing Business	1	362	+94.62	186	50	+100.00	25

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Consolidated

Industry	No. of Cos.	Total Assets			Net Assets			Net worth		
		2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020	2021	Compared with Previous Term	2020
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	305	2,434,453	+13.82	2,138,937	1,205,580	+14.90	1,049,233	1,186,347	+14.94	1,032,179
Manufacturing	37	471,878	+6.74	442,063	312,652	+3.23	302,881	310,432	+3.56	299,747
Non-Manufacturing	268	1,962,575	+15.66	1,696,874	892,928	+19.64	746,352	875,915	+19.59	732,432
<i>All Industries (including financials)</i>	<i>312</i>	<i>2,766,854</i>	<i>+13.56</i>	<i>2,436,548</i>	<i>1,293,466</i>	<i>+14.71</i>	<i>1,127,577</i>	<i>1,274,108</i>	<i>+14.74</i>	<i>1,110,399</i>
Fishery,Agriculture & Forestry	0	-	-	-	-	-	-	-	-	-
Mining	0	-	-	-	-	-	-	-	-	-
Construction	4	37,796	+28.84	29,335	12,891	+12.38	11,471	12,516	+11.01	11,275
Foods	1	1,514	-26.82	2,069	1,307	+9.01	1,199	1,306	+9.47	1,193
Textiles & Apparels	0	-	-	-	-	-	-	-	-	-
Pulp & Paper	0	-	-	-	-	-	-	-	-	-
Chemicals	1	14,060	+6.80	13,165	8,415	+21.27	6,939	8,415	+21.39	6,932
Pharmaceutical	21	266,307	+7.53	247,649	180,528	+1.63	177,637	178,770	+2.19	174,936
Oil & Coal Products	0	-	-	-	-	-	-	-	-	-
Rubber Products	0	-	-	-	-	-	-	-	-	-
Glass & Ceramics Products	0	-	-	-	-	-	-	-	-	-
Iron & Steel	0	-	-	-	-	-	-	-	-	-
Nonferrous Metals	1	3,808	+0.63	3,784	2,200	+5.52	2,085	2,200	+5.52	2,085
Metal Products	0	-	-	-	-	-	-	-	-	-
Machinery	2	14,720	-8.71	16,125	8,223	+8.78	7,559	8,209	+8.80	7,545
Electric Appliances	5	29,827	+8.49	27,494	15,293	+13.58	13,465	15,278	+13.76	13,430
Transportation Equipment	1	6,889	+7.64	6,400	3,237	+15.69	2,798	3,237	+15.69	2,798
Precision Instruments	2	61,027	+11.86	54,555	50,035	+4.01	48,106	49,997	+3.95	48,095
Other Products	3	73,726	+4.10	70,822	43,414	+0.74	43,093	43,020	+0.67	42,733
Electric Power & Gas	0	-	-	-	-	-	-	-	-	-
Land Transportation	0	-	-	-	-	-	-	-	-	-
Marine Transportation	0	-	-	-	-	-	-	-	-	-
Air Transportation	0	-	-	-	-	-	-	-	-	-
Warehousing & Harbor Transportation Services	1	9,484	+25.92	7,532	2,726	+70.91	1,595	2,726	+71.34	1,591
Information & Communication	121	910,265	+25.12	727,519	455,030	+25.77	361,796	446,967	+25.21	356,984
Wholesale Trade	5	38,661	+18.19	32,712	16,765	+15.80	14,477	16,532	+14.42	14,448
Retail Trade	23	132,041	+6.10	124,448	45,581	+10.30	41,325	45,159	+10.75	40,775
Real Estate	14	257,087	+4.53	245,944	90,478	+27.67	70,871	88,386	+28.60	68,732
Services	100	577,241	+9.04	529,384	269,457	+10.06	244,817	263,629	+10.48	238,627
Banks	0	-	-	-	-	-	-	-	-	-
Securities & Commodity Futures	1	27,377	+78.03	15,378	10,037	+45.13	6,916	10,037	+45.13	6,916
Insurance	5	290,649	+6.10	273,945	76,921	+8.65	70,798	76,796	+8.66	70,674
Other Financing Business	1	14,375	+73.44	8,288	928	+47.30	630	928	+47.30	630

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Consolidated

Industry	No. of Cos.	Return on Equity (ROE)		Ratio of Ordinary Profits to Total Assets		Ratio of Operating Income to Net Sales		Capital Adequacy Ratio		Dividend Payout Ratio		Ratio of Dividends to Net Assets	
		2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Non-Financial	305	% -0.76	% -6.30	% 2.05	% -0.08	% 1.96	% 0.16	% 48.73	% 48.26	% ...	% ...	% 0.82	% 0.71
Manufacturing	37	-12.30	-13.81	-7.26	-7.86	-16.86	-17.30	65.79	67.81	...	...	0.25	0.12
Non-Manufacturing	268	3.66	-3.23	4.37	1.90	4.13	2.07	44.63	43.16	28.75	...	1.03	0.95
All Industries (including financials)	312	-0.88	-6.26	1.95	-0.01	-	-	46.05	45.57	...	...	0.78	0.69
Fishery, Agriculture & Forestry	0	-	-	-	-	-	-	-	-	-	-	-	-
Mining	0	-	-	-	-	-	-	-	-	-	-	-	-
Construction	4	-1.29	0.77	3.45	3.12	2.41	1.99	33.11	38.44	...	*	1.35	1.23
Foods	1	-25.77	-40.51	-17.86	-16.44	-42.31	-29.40	86.26	57.66	...	...	0.00	0.00
Textiles & Apparels	0	-	-	-	-	-	-	-	-	-	-	-	-
Pulp & Paper	0	-	-	-	-	-	-	-	-	-	-	-	-
Chemicals	1	16.21	23.89	17.12	12.29	8.22	6.47	59.85	52.65	0.00	0.00	0.00	0.00
Pharmaceutical	21	-23.43	-19.67	-16.00	-15.57	-105.14	-120.27	67.13	70.64	...	...	0.00	0.00
Oil & Coal Products	0	-	-	-	-	-	-	-	-	-	-	-	-
Rubber Products	0	-	-	-	-	-	-	-	-	-	-	-	-
Glass & Ceramics Products	0	-	-	-	-	-	-	-	-	-	-	-	-
Iron & Steel	0	-	-	-	-	-	-	-	-	-	-	-	-
Nonferrous Metals	1	5.32	-7.97	4.03	-5.52	4.22	-8.95	57.77	55.10	0.00	...	0.00	0.00
Metal Products	0	-	-	-	-	-	-	-	-	-	-	-	-
Machinery	2	1.96	10.45	6.54	6.98	10.83	8.91	55.77	46.79	27.92	10.05	0.54	1.05
Electric Appliances	5	3.43	1.12	4.90	4.19	4.00	3.95	51.22	48.85	13.62	56.30	0.47	0.63
Transportation Equipment	1	5.47	23.63	6.14	14.48	6.29	8.05	46.99	43.72	15.76	8.99	0.86	2.13
Precision Instruments	2	0.62	-0.36	0.68	0.59	0.24	-11.26	81.93	88.16	45.54	...	0.28	0.00
Other Products	3	4.07	-20.82	3.58	-1.99	2.47	-2.74	58.35	60.34	29.11	...	1.17	0.38
Electric Power & Gas	0	-	-	-	-	-	-	-	-	-	-	-	-
Land Transportation	0	-	-	-	-	-	-	-	-	-	-	-	-
Marine Transportation	0	-	-	-	-	-	-	-	-	-	-	-	-
Air Transportation	0	-	-	-	-	-	-	-	-	-	-	-	-
Warehousing & Harbor Transportation Services	1	21.45	25.53	8.07	5.49	7.22	4.39	28.74	21.12	22.03	0.00	4.72	0.00
Information & Communication	121	3.48	-4.11	4.20	1.43	5.73	2.49	49.10	49.07	21.19	...	0.73	0.65
Wholesale Trade	5	13.19	7.80	9.79	6.08	3.91	2.69	42.76	44.17	27.90	44.21	3.65	3.44
Retail Trade	23	0.42	-15.95	1.71	-0.67	-0.29	-0.63	34.20	32.76	*	...	1.23	1.11
Real Estate	14	-0.56	-3.53	1.18	0.80	2.23	1.72	34.38	27.95	...	...	0.88	0.72
Services	100	5.31	-0.63	6.35	3.28	4.82	2.54	45.67	45.08	25.55	...	1.32	1.23
Banks	0	-	-	-	-	-	-	-	-	-	-	-	-
Securities & Commodity Futures	1	-5.84	14.64	-2.30	-7.12	-9.30	-38.87	36.66	44.97	...	...	0.00	0.00
Insurance	5	-2.48	-3.75	1.33	0.80	-	-	26.42	25.80	...	...	0.25	0.19
Other Financing Business	1	46.47	33.67	5.56	3.79	19.78	10.43	6.46	7.60	13.81	13.44	6.42	4.52

Note: " * "=over 100% times.

Fiscal year 2021 Summary of Earnings Digest 《Mothers》

Historical Data 1 (Consolidated)

Fiscal Year	No. of Cos.			Net Sales (Operating Revenues)						Operating Income					
	Non-Financial	Manufacturing	Non-Manufacturing	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
					Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
				yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	132	21	111	1,278,213	35.40	170,080	36.32	1,108,133	35.26	51,586	-12.71	-3,658	...	55,244	-12.59
2007	156	22	134	1,564,540	23.44	223,069	29.57	1,341,471	22.48	65,997	33.73	-4,119	...	70,116	31.62
2008	172	26	146	1,592,875	0.26	230,610	0.26	1,362,265	0.26	53,528	-22.01	-4,731	...	58,259	-19.77
2009	167	26	141	1,264,970	-4.74	209,701	-9.07	1,055,269	-3.83	21,419	-54.66	-2,385	...	23,804	-54.20
2010	158	24	134	1,166,646	4.28	196,425	3.30	970,221	4.48	61,113	3,171.57	2,271	...	58,842	1,083.71
2011	153	25	128	1,249,833	2.39	218,224	0.17	1,031,609	2.88	71,398	29.72	539	-92.89	70,859	49.32
2012	146	25	121	1,166,909	2.59	197,083	-5.36	969,826	4.37	43,092	-32.35	-1,713	...	44,805	-26.29
2013	148	29	119	1,092,003	10.58	235,982	9.64	856,021	10.85	34,536	-1.43	-6,531	...	41,067	5.93
2014	142	23	119	1,199,815	26.63	239,226	12.84	960,589	30.60	92,944	244.81	246	...	92,698	175.24
2015	141	22	119	1,029,820	25.49	118,004	4.64	911,816	28.81	114,817	54.31	-11,115	...	125,932	52.33
2016	166	26	140	1,160,788	8.63	115,854	-8.26	1,044,934	10.89	127,838	5.22	-14,569	...	142,407	4.92
2017	184	26	158	1,257,338	8.65	94,658	-5.37	1,162,680	9.98	97,157	-19.70	-31,789	...	128,946	-9.12
2018	190	26	164	1,325,892	9.87	76,120	-8.15	1,249,772	11.20	74,092	-23.24	-34,281	...	108,373	-14.36
2019	229	30	199	1,728,663	9.75	130,566	-17.34	1,598,097	12.76	31,519	-64.11	-45,197	...	76,716	-32.46
2020	264	33	231	1,731,682	3.19	175,347	-0.31	1,556,335	3.60	5,771	-67.95	-31,070	...	36,841	-38.05
2021	305	37	268	2,038,792	14.72	211,101	20.38	1,827,691	14.10	39,871	1,334.72	-35,585	...	75,456	127.87

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Historical Data 2 (Consolidated)

Fiscal Year	Ordinary Profits (Income from continuing operations before extraordinary items and income tax)						Net Income					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	45,249	-22.11	-2,189	...	47,438	-21.60	-27,439	...	-6,908	...	-20,531	...
2007	58,354	32.30	-3,306	...	61,660	32.46	-51,338	...	-14,884	...	-36,454	...
2008	34,803	-43.37	-6,448	...	41,251	-36.25	-80,637	...	-17,931	...	-62,706	...
2009	14,007	-59.08	-2,058	...	16,065	-60.51	-49,828	...	-8,639	...	-41,189	...
2010	53,465	...	1,904	...	51,561	...	3,077	...	-2,065	...	5,142	...
2011	65,727	42.16	650	-89.54	65,077	62.62	918	-82.41	-12,612	...	13,530	411.92
2012	43,749	-28.62	-993	...	44,742	-22.54	22,034	241.82	-4,451	...	26,485	78.07
2013	34,189	3.95	-4,957	...	39,146	6.67	15,896	18.87	-10,184	...	26,080	29.52
2014	93,185	251.89	3,161	...	90,024	186.64	41,710	940.93	-5,603	...	47,313	235.62
2015	108,321	41.58	-15,529	...	123,850	50.01	51,951	51.23	-17,555	...	69,506	60.19
2016	123,667	7.36	-14,535	...	138,202	3.66	59,911	8.87	-31,368	...	91,279	21.17
2017	96,689	-17.53	-32,301	...	128,990	-6.56	37,803	-31.57	-33,904	...	71,707	-22.30
2018	72,664	-25.01	-33,143	...	105,807	-16.23	16,539	-54.71	-41,975	...	58,514	-14.62
2019	25,271	-70.36	-44,452	...	69,723	-36.55	-48,596	...	-66,410	...	17,814	-69.37
2020	3,738	-72.83	-32,026	...	35,764	-34.34	-57,602	...	-38,517	...	-19,085	...
2021	46,829	...	-33,154	...	79,983	167.63	-8,279	...	-37,535	...	29,256	...

Fiscal year 2021 Summary of Earnings Digest 《Mothers》

Historical Data 3 (Consolidated)

Fiscal Year	Amount of Dividends Paid						Total Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	9,205	-	594	-	8,611	-	1,745,394	37.11	226,023	6.72	1,519,371	43.17
2007	13,962	82.32	1,074	80.81	12,888	82.45	1,690,313	7.04	244,790	6.98	1,445,523	7.06
2008	11,427	-17.52	706	-35.64	10,721	-15.96	1,577,429	-3.70	240,046	-4.49	1,337,383	-3.56
2009	8,695	-0.85	851	20.54	7,844	-2.72	1,273,570	-4.02	224,005	-6.68	1,049,565	-3.43
2010	8,466	24.98	651	5.00	7,815	26.99	1,187,765	0.84	191,719	-3.10	996,046	1.63
2011	8,568	9.71	898	37.94	7,670	7.14	1,340,060	2.69	237,697	-2.91	1,102,363	3.99
2012	8,135	8.35	723	-13.41	7,412	11.07	1,147,540	0.74	218,152	-5.78	929,388	2.40
2013	7,709	12.36	894	23.65	6,815	11.03	1,098,352	12.42	303,244	23.19	795,108	8.79
2014	13,380	207.02	1,300	69.93	12,080	236.21	1,307,364	26.28	390,709	28.78	916,655	25.25
2015	17,571	52.62	510	-33.77	17,061	58.81	1,089,279	11.90	260,006	-1.40	829,273	16.85
2016	17,170	-1.90	475	-22.39	16,695	-1.15	1,304,637	12.72	285,154	-2.34	1,019,483	17.81
2017	14,973	-11.65	497	10.20	14,476	-12.25	1,416,404	12.09	286,958	11.84	1,129,446	12.16
2018	16,055	11.63	536	21.54	15,519	11.32	1,549,425	13.61	208,260	-5.08	1,341,165	17.19
2019	15,529	-7.54	233	-61.10	15,296	-5.56	2,048,073	10.16	326,787	-7.46	1,721,286	14.28
2020	6,565	5.36	342	-1.72	6,223	5.78	2,312,336	13.91	481,069	16.14	1,831,267	13.34
2021	9,291	36.12	782	127.99	8,509	31.26	2,434,453	13.82	471,878	6.74	1,962,575	15.66

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Historical Data 4 (Consolidated)

Fiscal Year	Net Assets						Net worth					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %	yen mil.	Compared with Previous Term %
1998	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-
2006	815,960	19.64	152,095	7.07	663,865	22.94	782,665	-	149,794	-	632,871	-
2007	790,027	0.43	157,389	2.20	632,638	0.00	767,966	0.17	153,576	1.23	614,390	-0.10
2008	737,626	-8.79	140,960	-12.33	596,666	-7.91	715,711	-9.04	138,079	-12.00	577,632	-8.30
2009	608,273	-6.43	132,325	-6.13	475,948	-6.52	584,425	-7.24	129,752	-6.03	454,673	-7.58
2010	605,061	6.26	123,056	-1.63	482,005	8.48	553,418	5.94	120,419	-1.74	432,999	8.30
2011	662,694	2.33	142,466	-6.42	520,228	5.03	598,721	3.36	137,372	-7.15	461,349	6.97
2012	571,228	1.59	148,204	1.77	423,024	1.53	555,641	4.39	143,808	2.32	411,833	5.14
2013	601,053	21.00	202,063	30.01	398,990	16.89	582,242	20.78	197,391	30.75	384,851	16.24
2014	650,581	17.84	246,134	17.07	404,447	18.32	637,336	17.83	239,137	16.78	398,199	18.47
2015	586,873	14.80	148,747	-3.92	438,126	22.93	575,872	15.34	142,130	-4.01	433,742	23.50
2016	772,258	19.32	179,516	4.75	592,742	24.56	759,814	19.24	171,695	4.22	588,119	24.48
2017	889,295	16.92	204,587	20.66	684,708	15.84	879,956	16.74	201,245	20.39	678,711	15.70
2018	912,128	8.73	145,731	-8.13	766,397	12.66	902,827	8.65	143,697	-7.96	759,130	12.49
2019	1,127,781	4.50	224,368	-8.28	903,413	8.25	1,106,498	4.16	213,401	-9.15	893,097	7.94
2020	1,133,679	9.75	313,589	9.47	820,090	9.86	1,109,575	9.48	302,090	9.85	807,485	9.35
2021	1,205,580	14.90	312,652	3.23	892,928	19.64	1,186,347	14.94	310,432	3.56	875,915	19.59

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Historical Data 5 (Consolidated)

Fiscal Year	Return on Equity (ROE)						Ratio of Ordinary Profits to Total Assets						Ratio of Operating Income to Net Sales					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	-3.51	5.00	-4.61	-5.08	-3.24	8.02	3.00	5.77	-1.00	-1.35	3.68	7.30	4.04	6.26	-2.15	-3.29	4.99	7.71
2007	-6.72	-2.75	-9.75	-4.78	-5.96	-2.23	3.57	3.21	-1.40	-1.11	4.41	4.04	4.22	3.89	-1.85	-2.28	5.23	4.86
2008	-10.77	-5.46	-12.16	-9.47	-10.43	-4.44	2.16	3.87	-2.62	-1.34	3.03	4.81	3.36	4.32	-2.05	-1.73	4.28	5.34
2009	-8.23	-9.21	-6.45	-12.16	-8.74	-8.35	1.08	2.57	-0.89	-2.62	1.50	3.74	1.69	3.56	-1.14	-2.05	2.26	4.74
2010	0.58	-11.47	-1.70	-6.01	1.27	-13.10	4.52	-0.52	0.98	-1.23	5.22	-0.38	5.24	0.17	1.16	-1.63	6.06	0.54
2011	0.16	0.96	-8.85	1.79	3.22	0.66	4.97	3.57	0.27	2.61	6.02	3.79	5.71	4.51	0.25	3.48	6.87	4.73
2012	4.24	1.32	-3.14	-5.95	7.00	4.28	3.83	5.52	-0.44	1.52	4.87	6.58	3.69	5.60	-0.87	1.40	4.62	6.54
2013	3.13	3.00	-5.86	-4.58	7.79	6.76	3.29	3.41	-1.80	-1.55	5.13	5.11	3.16	3.55	-2.77	-1.73	4.80	5.02
2014	7.08	0.84	-2.53	-5.83	12.89	4.66	7.96	2.88	0.91	-1.85	10.92	4.82	7.75	2.84	0.10	-3.17	9.65	4.58
2015	9.67	7.67	-12.11	-6.78	17.71	13.80	10.50	9.07	-5.93	-2.67	16.10	13.39	11.15	9.07	-9.42	-7.33	13.81	11.68
2016	8.58	9.81	-18.65	-12.77	17.21	18.73	10.05	10.80	-5.04	-6.35	14.66	17.06	11.01	11.37	-12.58	-11.27	13.63	14.40
2017	4.63	8.08	-18.41	-22.56	11.33	17.78	7.22	9.77	-11.89	-7.86	12.08	14.77	7.73	10.45	-33.58	-20.90	11.09	13.42
2018	1.91	4.80	-28.00	-21.47	8.16	11.19	4.99	7.58	-15.50	-13.66	8.51	11.88	5.59	8.00	-45.04	-36.21	8.67	11.26
2019	-4.48	2.24	-29.63	-17.15	2.07	7.92	1.29	5.04	-13.08	-7.43	4.32	8.08	1.82	5.58	-34.62	-16.31	4.80	8.01
2020	-5.43	-5.45	-13.35	-22.81	-2.47	1.71	0.17	0.72	-7.15	-9.63	2.08	3.67	0.33	1.07	-17.72	-23.57	2.37	3.96
2021	-0.76	-6.30	-12.30	-13.81	3.66	-3.23	2.05	-0.08	-7.26	-7.86	4.37	1.90	1.96	0.16	-16.86	-17.30	4.13	2.07

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Historical Data 6 (Consolidated)

Fiscal Year	Capital Adequacy Ratio						Dividend Payout Ratio						Ratio of Dividends to Net Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
1998	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
1999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2001	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2002	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2003	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2004	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2005	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
2006	44.84	-	66.27	-	41.65	-	...	-	...	-	...	-	1.23	-	0.40	-	1.43	-
2007	45.43	48.55	62.74	66.30	42.50	45.55	...	...	...	...	...	...	1.77	1.11	0.69	0.40	2.04	1.30
2008	45.37	48.03	57.52	62.43	43.19	45.42	...	...	...	...	...	...	1.48	1.75	0.47	0.69	1.72	2.01
2009	45.89	47.48	57.92	57.52	43.32	45.26	...	...	...	...	...	...	1.39	1.30	0.62	0.47	1.60	1.55
2010	46.59	44.35	62.81	61.94	43.47	40.80	*	...	...	...	*	...	1.47	1.14	0.52	0.48	1.74	1.33
2011	44.68	44.39	57.79	60.43	41.85	40.69	*	*	...	25.26	56.69	*	1.36	1.28	0.61	0.44	1.59	1.54
2012	48.42	46.73	65.92	60.70	44.31	43.16	36.92	*	...	...	27.99	44.87	1.50	1.44	0.49	0.57	1.87	1.79
2013	53.01	49.34	65.09	61.33	48.40	45.30	48.50	51.30	...	...	26.13	30.48	1.47	1.49	0.50	0.47	1.97	1.99
2014	48.75	52.25	61.21	67.50	43.44	45.93	32.08	*	...	...	25.53	25.49	2.23	0.90	0.57	0.43	3.24	1.17
2015	52.87	51.29	54.66	56.15	52.30	49.49	33.82	33.51	...	...	24.55	24.76	3.20	2.51	0.34	0.55	4.29	3.37
2016	58.24	55.06	60.21	56.42	57.69	54.60	28.66	31.80	...	...	18.29	22.42	2.42	3.06	0.27	0.37	3.12	4.17
2017	62.13	59.65	70.13	65.15	60.09	58.25	39.61	30.68	...	...	20.19	17.88	1.81	2.46	0.27	0.27	2.27	3.15
2018	58.27	60.93	69.00	71.16	56.60	58.97	97.07	39.38	...	...	26.52	20.34	1.83	1.87	0.35	0.29	2.15	2.26
2019	54.03	57.14	65.30	66.52	51.89	54.94	...	78.94	...	...	85.87	27.84	1.41	1.74	0.10	0.27	1.76	2.19
2020	47.99	49.93	62.80	66.39	44.09	45.71	...	...	...	...	...	51.03	0.61	0.64	0.11	0.12	0.79	0.86
2021	48.73	48.26	65.79	67.81	44.63	43.16	...	...	...	...	28.75	...	0.82	0.71	0.25	0.12	1.03	0.95

Note: " * "=over 100% times.