

Fiscal year 2025 Summary of Earnings Digest 《Prime》 1

Consolidated

Industry	No. of Cos.	Net Sales (Operating Revenues)			Operating Income			Ordinary Profits (Income from continuing operations before extraordinary items and income tax)		
		2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,430	898,988,637	+2.99	872,914,042	64,569,066	+1.45	63,648,330	79,223,699	+7.67	73,577,482
Manufacturing	676	486,678,134	+2.64	474,167,593	36,534,410	-1.77	37,193,787	39,794,148	+0.43	39,622,556
Non-Manufacturing	754	412,310,503	+3.40	398,746,449	28,034,656	+5.97	26,454,543	39,429,551	+16.12	33,954,926
<i>All Industries (including financials)</i>	<i>1,546</i>	<i>1,013,924,236</i>	<i>+3.56</i>	<i>979,048,280</i>	-	-	-	<i>98,294,885</i>	<i>+11.05</i>	<i>88,511,694</i>
Fishery,Agriculture & Forestry	6	2,604,051	+4.48	2,492,358	105,959	+14.20	92,781	109,161	+10.64	98,664
Mining	4	2,652,758	-9.90	2,944,106	1,203,775	-11.02	1,352,878	1,266,949	-8.48	1,384,299
Construction	70	39,597,168	+4.26	37,977,464	3,219,191	+26.22	2,550,377	3,290,865	+27.38	2,583,401
Foods	67	33,165,918	+3.76	31,964,883	2,628,266	+25.47	2,094,700	2,588,705	+27.24	2,034,442
Textiles & Apparels	18	5,468,501	-0.06	5,471,898	181,531	-0.54	182,508	200,750	+12.75	178,053
Pulp & Paper	10	5,707,627	+0.09	5,702,401	154,334	-16.59	185,041	163,456	-9.25	180,114
Chemicals	114	45,650,663	-1.37	46,284,177	4,075,918	-5.39	4,307,953	4,177,190	-0.61	4,202,837
Pharmaceutical	32	17,838,742	+5.17	16,961,554	2,454,331	+7.88	2,274,999	2,397,844	+10.12	2,177,495
Oil & Coal Products	5	22,716,182	-7.23	24,487,456	830,147	+110.57	394,233	833,449	+85.00	450,519
Rubber Products	10	8,008,087	+2.16	7,838,524	755,577	+7.41	703,435	746,161	+6.32	701,774
Glass & Ceramics Products	22	8,130,898	+2.77	7,911,579	751,049	+12.26	669,012	775,803	+58.73	488,760
Iron & Steel	20	20,134,826	+3.91	19,377,114	695,002	-34.57	1,062,271	646,959	-41.66	1,108,952
Nonferrous Metals	21	17,651,370	+8.99	16,195,659	1,308,400	+38.98	941,459	1,632,125	+68.91	966,245
Metal Products	26	7,548,695	+0.74	7,493,460	420,390	-5.77	446,128	448,986	-3.74	466,412
Machinery	108	41,441,308	+3.14	40,180,443	4,006,949	+0.32	3,994,213	4,159,861	+5.87	3,929,061
Electric Appliances	123	94,932,025	+2.97	92,197,981	10,410,318	+18.12	8,813,283	10,669,288	+17.37	9,090,638
Transportation Equipment	38	139,165,570	+3.10	134,982,914	6,123,295	-35.01	9,421,791	8,037,553	-30.50	11,565,241
Precision Instruments	26	7,098,648	+4.77	6,775,227	536,436	-16.77	644,522	876,713	-1.64	891,299
Other Products	36	12,019,074	+16.21	10,342,323	1,202,467	+13.63	1,058,239	1,439,305	+20.88	1,190,714
Electric Power & Gas	22	30,542,676	-4.69	32,046,944	2,304,221	-2.17	2,355,444	2,539,421	+4.17	2,437,766
Land Transportation	37	27,457,948	+3.89	26,428,744	2,852,328	+0.60	2,835,306	2,734,058	-0.19	2,739,151
Marine Transportation	5	5,624,230	-3.05	5,801,388	383,735	-23.54	501,850	534,005	-57.45	1,255,041
Air Transportation	2	4,551,748	+10.86	4,105,951	424,786	+16.30	365,244	426,904	+18.92	358,986
Warehousing & Harbor Transportation Services	9	1,435,633	+2.59	1,399,369	109,177	+2.26	106,761	126,577	+8.06	117,140
Information & Communication	166	53,682,494	+6.74	50,293,914	6,341,954	+5.35	6,019,884	12,444,855	+61.96	7,683,820
Wholesale Trade	120	126,228,394	+3.59	121,857,727	3,091,452	+5.22	2,937,998	7,096,296	-1.82	7,227,556
Retail Trade	127	65,364,633	+2.83	63,563,077	3,539,722	+7.37	3,296,652	3,594,091	+7.29	3,349,815
Real Estate	47	18,100,541	+8.87	16,625,515	2,500,813	+13.96	2,194,423	2,235,089	+11.95	1,996,587
Services	139	34,468,229	+3.79	33,209,892	1,957,543	+6.10	1,844,945	3,031,280	+11.33	2,722,700
Banks	68	52,327,510	+9.34	47,858,986	-	-	-	11,373,851	+31.24	8,666,644
Securities & Commodity Futures	19	8,807,072	+8.15	8,143,146	2,527,074	+15.76	2,183,002	1,471,652	+32.82	1,108,009
Insurance	10	42,461,421	+5.95	40,076,749	-	-	-	4,612,072	+20.54	3,826,040
Other Financing Business	19	11,339,596	+12.77	10,055,357	1,350,706	+19.22	1,132,979	1,613,611	+21.00	1,333,519

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Consolidated

Industry	No. of Cos.	Net Income			Amount of Dividends Paid		
		2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024
		yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,430	52,605,000	+4.88	50,155,099	20,005,450	+10.60	18,088,445
Manufacturing	676	25,805,687	-4.80	27,105,942	11,750,644	+11.00	10,586,111
Non-Manufacturing	754	26,799,313	+16.27	23,049,157	8,254,806	+10.03	7,502,333
<i>All Industries (including financials)</i>	<i>1,546</i>	<i>66,099,410</i>	<i>+9.00</i>	<i>60,639,684</i>	<i>24,991,910</i>	<i>+12.95</i>	<i>22,126,354</i>
Fishery, Agriculture & Forestry	6	76,215	-1.65	77,490	24,187	+15.90	20,868
Mining	4	469,675	-10.31	523,683	141,994	+14.45	124,065
Construction	70	2,368,055	+30.12	1,819,964	907,836	+26.07	720,093
Foods	67	1,737,570	+28.47	1,352,542	982,852	+13.31	867,436
Textiles & Apparels	18	127,449	-37.18	202,868	89,354	+6.01	84,287
Pulp & Paper	10	126,608	+18.82	106,556	58,652	+31.44	44,621
Chemicals	114	2,712,111	-1.89	2,764,404	1,234,850	+6.65	1,157,883
Pharmaceutical	32	1,887,946	+5.34	1,792,170	1,390,153	+34.29	1,035,179
Oil & Coal Products	5	501,278	+32.36	378,737	164,891	+11.38	148,049
Rubber Products	10	588,130	+22.33	480,763	231,048	+9.94	210,149
Glass & Ceramics Products	22	540,759	+178.04	194,490	204,502	+9.55	186,674
Iron & Steel	20	395,792	-47.78	757,942	305,793	-16.03	364,160
Nonferrous Metals	21	1,218,828	+91.97	634,909	380,752	+23.34	308,693
Metal Products	26	292,579	-2.19	299,143	157,588	+10.41	142,735
Machinery	108	2,753,575	+1.97	2,700,472	1,122,332	+7.23	1,046,672
Electric Appliances	123	6,260,605	-5.10	6,596,950	2,404,174	+13.66	2,115,308
Transportation Equipment	38	4,933,205	-32.02	7,257,232	2,263,619	-2.32	2,317,487
Precision Instruments	26	639,478	-5.84	679,113	289,460	+32.83	217,912
Other Products	36	1,089,774	+20.07	907,651	470,623	+38.88	338,865
Electric Power & Gas	22	1,140,230	-35.43	1,765,763	346,401	+19.89	288,936
Land Transportation	37	1,903,338	-5.43	2,012,673	520,176	+14.44	454,528
Marine Transportation	5	597,482	-52.03	1,245,571	253,889	-27.14	348,485
Air Transportation	2	306,679	+17.92	260,065	73,587	+11.89	65,770
Warehousing & Harbor Transportation Services	9	139,753	+30.26	107,290	56,189	+25.38	44,816
Information & Communication	166	9,124,488	+84.66	4,941,338	1,936,914	+8.20	1,790,126
Wholesale Trade	120	5,374,120	+0.02	5,372,869	1,997,881	+9.23	1,829,076
Retail Trade	127	2,259,707	+15.19	1,961,698	834,434	+15.34	723,430
Real Estate	47	1,630,958	+11.72	1,459,919	529,928	+14.38	463,310
Services	139	1,408,613	-6.14	1,500,834	631,389	+0.41	628,829
Banks	68	8,163,468	+33.02	6,136,853	3,042,208	+27.02	2,395,107
Securities & Commodity Futures	19	1,107,072	+46.83	753,976	395,965	+6.14	373,047
Insurance	10	3,162,964	+18.00	2,680,453	1,092,891	+22.63	891,175
Other Financing Business	19	1,060,906	+16.16	913,303	455,396	+20.29	378,579

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Consolidated

Industry	No. of Cos.	Total Assets			Net Assets			Net worth		
		2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,430	1,680,796,468	+6.88	1,572,662,168	628,184,348	+8.33	579,859,791	592,984,625	+8.60	546,017,972
Manufacturing	676	703,262,297	+5.38	667,333,029	360,054,934	+8.14	332,948,690	346,206,865	+8.33	319,580,212
Non-Manufacturing	754	977,534,171	+7.98	905,329,139	268,129,414	+8.59	246,911,101	246,777,760	+8.98	226,437,760
<i>All Industries (including financials)</i>	<i>1,546</i>	<i>4,163,741,816</i>	<i>+4.81</i>	<i>3,972,711,106</i>	<i>769,335,584</i>	<i>+8.79</i>	<i>707,191,632</i>	<i>730,362,875</i>	<i>+8.98</i>	<i>670,181,622</i>
Fishery,Agriculture & Forestry	6	2,057,737	+12.05	1,836,419	921,760	+7.24	859,556	865,693	+7.89	802,377
Mining	4	9,035,853	+7.29	8,422,087	5,958,310	+0.20	5,946,467	5,637,320	+0.89	5,587,328
Construction	70	47,668,299	+10.16	43,273,076	20,760,291	+9.95	18,880,836	20,158,253	+10.00	18,326,013
Foods	67	41,035,717	+5.46	38,911,021	22,397,120	+6.34	21,061,049	21,387,250	+7.14	19,962,365
Textiles & Apparels	18	6,884,882	+2.95	6,687,291	3,802,283	+4.57	3,636,162	3,653,221	+4.50	3,495,909
Pulp & Paper	10	7,824,232	+2.06	7,666,060	3,134,649	+2.64	3,053,966	3,004,335	+2.28	2,937,401
Chemicals	114	69,365,881	+5.16	65,963,256	39,570,690	+6.10	37,295,180	37,338,005	+5.78	35,297,203
Pharmaceutical	32	41,712,937	+11.71	37,340,859	23,905,090	+9.83	21,765,594	23,722,810	+9.63	21,639,387
Oil & Coal Products	5	16,868,823	+5.66	15,964,566	6,559,532	+8.70	6,034,659	6,008,549	+8.76	5,524,730
Rubber Products	10	10,709,996	+4.74	10,224,998	6,572,244	+3.56	6,346,159	6,480,397	+3.56	6,257,635
Glass & Ceramics Products	22	12,578,436	+6.88	11,768,269	7,208,284	+7.98	6,675,454	6,801,835	+8.25	6,283,677
Iron & Steel	20	27,971,630	+16.72	23,964,021	13,229,024	+3.09	12,832,376	12,458,716	+3.56	12,030,447
Nonferrous Metals	21	20,336,321	+13.83	17,866,226	10,328,775	+15.05	8,977,701	9,724,722	+17.64	8,266,460
Metal Products	26	9,542,012	+3.74	9,197,974	5,351,071	+5.38	5,077,888	5,035,036	+5.26	4,783,418
Machinery	108	61,064,411	+8.75	56,151,483	32,919,297	+10.41	29,815,610	31,824,340	+10.59	28,775,587
Electric Appliances	123	129,483,343	-7.79	140,427,127	75,366,656	+9.10	69,082,428	73,250,191	+9.39	66,965,353
Transportation Equipment	38	221,710,736	+10.41	200,811,699	92,868,186	+8.60	85,513,953	88,943,643	+8.63	81,878,408
Precision Instruments	26	11,313,198	+8.75	10,403,226	6,894,255	+8.49	6,354,871	6,799,338	+8.30	6,278,406
Other Products	36	14,859,742	+6.26	13,984,953	9,947,778	+5.54	9,425,640	9,774,477	+6.20	9,203,826
Electric Power & Gas	22	69,773,700	+4.26	66,921,758	21,282,531	+6.26	20,028,168	20,699,588	+6.36	19,461,733
Land Transportation	37	61,555,095	+5.85	58,152,136	22,909,744	+6.57	21,497,313	22,200,503	+6.53	20,839,526
Marine Transportation	5	14,150,949	+16.86	12,109,146	8,259,988	+7.55	7,680,023	8,094,341	+7.04	7,562,013
Air Transportation	2	7,153,885	+11.51	6,415,210	2,837,398	+31.56	2,156,768	2,781,638	+32.12	2,105,374
Warehousing & Harbor Transportation Services	9	2,621,324	+8.54	2,415,014	1,617,315	+8.67	1,488,330	1,577,789	+8.64	1,452,305
Information & Communication	166	184,398,971	+29.12	142,815,280	60,513,260	+13.54	53,297,168	53,672,026	+14.67	46,805,691
Wholesale Trade	120	126,673,135	+14.31	110,818,773	53,217,153	+9.40	48,643,056	50,736,643	+9.73	46,239,493
Retail Trade	127	61,234,523	+1.82	60,141,697	24,226,650	+3.02	23,516,209	22,897,269	+4.36	21,940,261
Real Estate	47	49,365,558	+7.11	46,088,152	16,333,041	+7.02	15,262,186	15,918,888	+7.81	14,765,801
Services	139	341,845,142	-1.18	345,920,391	29,291,973	+5.92	27,655,021	21,537,809	+4.81	20,549,845
Banks	68	1,951,002,972	+3.50	1,884,957,100	93,713,389	+8.72	86,195,831	91,788,210	+8.55	84,557,154
Securities & Commodity Futures	19	145,408,631	+11.08	130,898,776	9,630,232	+13.27	8,502,143	8,552,944	+12.77	7,584,450
Insurance	10	229,353,260	+4.56	219,350,402	25,736,129	+19.55	21,527,540	25,513,818	+19.11	21,421,229
Other Financing Business	19	157,180,485	-4.65	164,842,660	12,071,486	+8.69	11,106,327	11,523,278	+8.70	10,600,817

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Consolidated

Industry	No. of Cos.	Return on Equity (ROE)		Ratio of Ordinary Profits to Total Assets		Ratio of Operating Income to Net Sales		Capital Adequacy Ratio		Dividend Payout Ratio		Ratio of Dividends to Net Assets	
		2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
Non-Financial	1,430	9.27	9.37	4.87	4.73	7.18	7.29	35.28	34.72	37.99	36.03	3.32	3.18
Manufacturing	676	7.75	8.60	5.81	6.00	7.51	7.84	49.23	47.89	45.52	39.04	3.39	3.22
Non-Manufacturing	754	11.41	10.49	4.19	3.80	6.80	6.63	25.24	25.01	30.74	32.50	3.22	3.13
<i>All Industries (including financials)</i>	<i>1,546</i>	<i>9.46</i>	<i>9.20</i>	<i>2.42</i>	<i>2.25</i>	<i>-</i>	<i>-</i>	<i>17.54</i>	<i>16.87</i>	<i>37.78</i>	<i>36.46</i>	<i>3.39</i>	<i>3.18</i>
Fishery, Agriculture & Forestry	6	9.14	10.19	5.61	5.52	4.07	3.72	42.07	43.69	31.74	26.93	2.72	2.57
Mining	4	8.37	9.95	14.51	17.13	45.38	45.95	62.39	66.34	30.23	23.69	2.39	2.21
Construction	70	12.36	10.22	7.24	6.20	8.13	6.72	42.29	42.35	38.27	39.51	4.59	3.93
Foods	67	8.40	6.86	6.48	5.37	7.92	6.55	52.12	51.30	56.46	64.01	4.51	4.17
Textiles & Apparels	18	3.58	5.86	2.96	2.60	3.32	3.34	53.06	52.28	70.05	41.55	2.41	2.33
Pulp & Paper	10	4.26	3.69	2.11	2.37	2.70	3.24	38.40	38.32	46.33	41.88	1.90	1.49
Chemicals	114	7.47	8.01	6.17	6.47	8.93	9.31	53.83	53.51	45.53	41.89	3.21	3.18
Pharmaceutical	32	8.32	8.34	6.07	5.82	13.76	13.41	56.87	57.95	73.63	57.76	6.09	4.79
Oil & Coal Products	5	8.69	6.71	5.08	2.68	3.65	1.61	35.62	34.61	32.89	39.09	2.62	2.39
Rubber Products	10	9.23	8.11	7.13	7.07	9.44	8.97	60.51	61.20	39.29	43.71	3.58	3.49
Glass & Ceramics Products	22	8.28	3.12	6.37	4.19	9.24	8.46	54.08	53.40	37.82	95.94	2.95	2.82
Iron & Steel	20	3.23	6.53	2.49	4.63	3.45	5.48	44.54	50.20	77.26	48.05	2.35	2.93
Nonferrous Metals	21	13.55	7.86	8.54	5.53	7.41	5.81	47.82	46.27	31.24	48.62	3.95	3.52
Metal Products	26	5.96	6.34	4.79	5.14	5.57	5.95	52.77	52.01	53.86	47.71	3.02	2.85
Machinery	108	9.09	9.66	7.10	7.20	9.67	9.94	52.12	51.25	40.76	38.76	3.58	3.61
Electric Appliances	123	8.94	10.09	7.91	6.59	10.97	9.56	56.57	47.69	38.39	32.06	3.33	3.13
Transportation Equipment	38	5.78	8.81	3.80	5.78	4.40	6.98	40.12	40.77	45.88	31.92	2.54	2.69
Precision Instruments	26	9.78	10.96	8.07	8.60	7.56	9.51	60.10	60.35	45.27	32.09	4.37	3.48
Other Products	36	11.48	9.96	9.98	8.70	10.00	10.23	65.78	65.81	43.19	37.33	4.86	3.63
Electric Power & Gas	22	6.02	10.27	3.72	3.70	7.54	7.35	29.67	29.08	29.94	16.02	1.75	1.59
Land Transportation	37	8.84	9.96	4.57	4.81	10.39	10.73	36.07	35.84	27.33	22.58	2.34	2.18
Marine Transportation	5	7.63	17.25	4.07	10.83	6.82	8.65	57.20	62.45	42.49	27.98	3.19	4.76
Air Transportation	2	12.99	12.81	6.29	5.68	9.33	8.90	38.88	32.82	23.47	25.29	2.98	3.16
Warehousing & Harbor Transportation Services	9	9.22	7.37	5.03	4.84	7.60	7.63	60.19	60.14	40.21	41.77	3.62	3.01
Information & Communication	166	18.26	10.78	7.61	5.46	11.81	11.97	29.11	32.77	21.15	36.15	3.41	3.43
Wholesale Trade	120	11.08	11.84	5.98	6.52	2.45	2.41	40.05	41.73	37.18	34.04	3.92	3.82
Retail Trade	127	10.10	9.25	5.92	5.74	5.42	5.19	37.39	36.48	36.82	36.79	3.49	3.17
Real Estate	47	10.63	10.19	4.68	4.48	13.82	13.20	32.25	32.04	32.49	31.74	3.35	3.13
Services	139	6.69	7.11	0.88	0.79	5.68	5.56	6.30	5.94	44.82	41.88	2.22	2.26
Banks	68	9.27	7.25	0.59	0.46	-	-	4.70	4.49	37.26	39.01	3.39	2.77
Securities & Commodity Futures	19	13.72	10.10	1.07	0.88	28.69	26.81	5.88	5.79	35.77	49.48	4.37	4.42
Insurance	10	13.48	12.19	2.06	1.74	-	-	11.12	9.77	34.55	33.25	4.63	4.04
Other Financing Business	19	9.59	8.86	1.00	0.83	11.91	11.27	7.33	6.43	42.93	41.45	3.93	3.51

Note: " " = over 100% times.

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Historical Data 1 (Consolidated)

Fiscal Year	No. of Cos.			Net Sales (Operating Revenues)						Operating Income					
	Non-Financial	Manufacturing	Non-Manufacturing	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
					Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
				yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
2022	1,688	765	923	833,550,670	15.32	443,361,189	15.70	390,189,481	14.89	53,243,121	7.87	32,005,360	0.39	21,237,761	21.52
2023	1,517	706	811	856,038,371	4.03	463,283,664	6.02	392,754,707	1.79	60,458,746	14.05	35,187,279	10.44	25,271,467	19.48
2024	1,500	701	799	891,272,829	4.61	480,509,823	3.80	410,763,006	5.57	64,276,867	6.50	37,137,269	5.41	27,139,598	8.04
2025	1,430	676	754	898,988,637	2.99	486,678,134	2.64	412,310,503	3.40	64,569,066	1.45	36,534,410	-1.77	28,034,656	5.97

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Historical Data 2 (Consolidated)

Fiscal Year	Ordinary Profits						Net Income					
	(Income from continuing operations before extraordinary items and income tax)											
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
2022	62,989,351	5.95	34,602,687	-1.85	28,386,664	17.31	42,583,149	5.47	23,615,815	-5.49	18,967,334	23.27
2023	70,350,995	12.34	39,309,765	14.44	31,041,230	9.79	47,860,754	12.91	27,660,575	17.85	20,200,179	6.78
2024	74,217,868	5.65	39,635,978	0.55	34,581,890	12.18	50,211,018	5.15	26,824,254	-3.12	23,386,764	16.56
2025	79,223,699	7.67	39,794,148	0.43	39,429,551	16.12	52,605,000	4.88	25,805,687	-4.80	26,799,313	16.27

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Historical Data 3 (Consolidated)

Fiscal Year	Amount of Dividends Paid						Total Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
2022	15,101,721	10.16	8,715,162	9.99	6,386,558	10.40	1,450,392,102	4.44	597,230,660	6.30	853,161,442	3.17
2023	16,367,143	9.38	9,629,480	11.82	6,737,662	6.08	1,555,106,352	7.91	657,309,901	11.30	897,796,451	5.55
2024	18,218,580	11.59	10,595,273	10.11	7,623,306	13.71	1,590,234,208	2.50	672,361,290	2.27	917,872,918	2.67
2025	20,005,450	10.60	11,750,644	11.00	8,254,806	10.03	1,680,796,468	6.88	703,262,297	5.38	977,534,171	7.98

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Historical Data 4 (Consolidated)

Fiscal Year	Net Assets						Net worth					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
2022	509,739,626	7.77	292,085,849	7.60	217,653,777	8.00	478,690,596	7.38	279,590,399	8.11	199,100,197	6.36
2023	568,860,843	12.60	327,892,260	13.40	240,968,583	11.52	535,100,584	12.79	314,628,913	13.64	220,471,671	11.59
2024	588,250,617	3.52	336,023,097	2.51	252,227,520	4.90	553,181,605	3.49	322,565,064	2.55	230,616,541	4.83
2025	628,184,348	8.33	360,054,934	8.14	268,129,414	8.59	592,984,625	8.60	346,206,865	8.33	246,777,760	8.98

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Historical Data 5 (Consolidated)

Fiscal Year	Return on Equity (ROE)						Ratio of Ordinary Profits to Total Assets						Ratio of Operating Income to Net Sales					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
2022	9.24	9.55	8.78	10.25	9.88	8.59	4.44	4.43	5.97	6.55	3.38	3.01	6.39	6.83	7.22	8.32	5.44	5.15
2023	9.51	9.28	9.36	8.81	9.72	9.93	4.70	4.44	6.30	6.00	3.55	3.38	7.06	6.44	7.60	7.29	6.43	5.48
2024	9.26	9.49	8.42	9.36	10.45	9.68	4.72	4.70	5.96	6.31	3.82	3.54	7.21	7.08	7.73	7.61	6.61	6.46
2025	9.27	9.37	7.75	8.60	11.41	10.49	4.87	4.73	5.81	6.00	4.19	3.80	7.18	7.29	7.51	7.84	6.80	6.63

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Historical Data 6 (Consolidated)

Fiscal Year	Capital Adequacy Ratio						Dividend Payout Ratio						Ratio of Dividends to Net Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
2022	33.00	32.10	46.81	46.03	23.34	22.64	35.45	33.94	36.89	31.70	33.65	37.58	3.08	3.05	3.09	3.09	3.06	2.99
2023	34.41	32.92	47.87	46.88	24.56	23.23	34.17	35.28	34.79	36.67	33.32	33.56	3.05	3.08	3.12	3.09	2.96	3.07
2024	34.79	34.45	47.97	47.85	25.13	24.61	36.25	34.16	39.48	34.73	32.54	33.38	3.16	3.05	3.19	3.12	3.11	2.95
2025	35.28	34.72	49.23	47.89	25.24	25.01	37.99	36.03	45.52	39.04	30.74	32.50	3.32	3.18	3.39	3.22	3.22	3.13

Note: " * " =over 100% times.