

Fiscal year 2025 Summary of Earnings Digest 《Standard》 1

Consolidated

Industry	No. of Cos.	Net Sales (Operating Revenues)			Operating Income			Ordinary Profits (Income from continuing operations before extraordinary items and income tax)		
		2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,493	48,395,870	+5.36	45,935,306	2,742,884	+14.51	2,395,346	2,774,602	+10.16	2,518,593
Manufacturing	615	18,442,176	+3.31	17,852,076	1,138,553	+10.07	1,034,364	1,219,079	+10.89	1,099,313
Non-Manufacturing	878	29,953,694	+6.66	28,083,230	1,604,331	+17.88	1,360,982	1,555,523	+9.60	1,419,280
<i>All Industries (including financials)</i>	<i>1,531</i>	<i>49,491,916</i>	<i>+5.44</i>	<i>46,938,333</i>	-	-	-	<i>2,988,474</i>	<i>+12.01</i>	<i>2,667,930</i>
Fishery, Agriculture & Forestry	6	132,039	+6.14	124,401	8,746	+74.08	5,024	9,080	+67.40	5,424
Mining	1	10,658	+3.84	10,264	329	+585.42	48	2,794	-40.69	4,711
Construction	61	2,866,546	+4.79	2,735,570	251,975	+54.52	163,068	272,527	+52.93	178,206
Foods	50	1,926,718	+3.60	1,859,793	104,964	+2.44	102,466	111,323	+2.56	108,539
Textiles & Apparels	26	479,918	+0.57	477,187	18,179	+8.15	16,809	25,023	-1.51	25,407
Pulp & Paper	14	313,634	+2.92	304,739	14,970	+2.63	14,586	17,088	+3.60	16,494
Chemicals	82	2,335,392	+5.06	2,222,906	163,883	+10.49	148,327	183,102	+14.74	159,581
Pharmaceutical	9	107,983	+2.53	105,323	15,509	+0.85	15,379	15,735	+1.39	15,520
Oil & Coal Products	4	120,501	-4.05	125,583	9,590	-4.65	10,058	10,695	-2.87	11,011
Rubber Products	7	239,465	+2.63	233,326	19,916	+14.77	17,353	21,851	+14.36	19,107
Glass & Ceramics Products	27	671,929	+4.60	642,378	62,251	+2.39	60,796	67,651	+4.86	64,515
Iron & Steel	18	550,515	-6.74	590,308	19,726	-23.40	25,752	22,205	-19.34	27,529
Nonferrous Metals	10	444,445	+47.09	302,156	16,590	+52.61	10,871	12,299	+18.09	10,415
Metal Products	59	1,493,413	-0.04	1,494,030	71,536	+13.71	62,910	79,697	+18.07	67,500
Machinery	95	2,183,157	+0.46	2,173,239	133,271	-4.48	139,520	130,691	-10.06	145,314
Electric Appliances	94	2,632,138	+5.04	2,505,949	237,626	+18.94	199,793	249,820	+18.19	211,380
Transportation Equipment	41	3,209,727	+1.58	3,159,864	149,341	+27.60	117,042	161,960	+36.21	118,902
Precision Instruments	18	404,245	+4.35	387,405	40,103	+4.05	38,542	44,552	+7.93	41,277
Other Products	61	1,328,996	+4.82	1,267,890	61,098	+12.81	54,160	65,387	+15.07	56,822
Electric Power & Gas	5	231,683	+5.06	220,514	12,288	+256.17	3,450	13,122	+199.45	4,382
Land Transportation	20	755,311	+5.67	714,794	42,164	+29.33	32,603	43,270	+27.73	33,876
Marine Transportation	6	183,651	-2.07	187,538	10,369	-48.71	20,217	8,009	-57.26	18,740
Air Transportation	2	86,386	+3.87	83,170	4,245	+4.04	4,080	3,707	-25.44	4,972
Warehousing & Harbor Transportation Services	21	679,837	+4.30	651,825	30,017	+14.93	26,118	32,352	+15.27	28,066
Information & Communication	184	2,436,721	+5.63	2,306,940	289,436	+11.41	259,790	298,161	+11.27	267,968
Wholesale Trade	154	8,785,237	+5.86	8,298,564	285,766	+12.54	253,915	206,833	-25.66	278,236
Retail Trade	159	8,433,308	+6.83	7,893,827	277,220	+5.59	262,536	290,732	+6.60	272,743
Real Estate	65	1,767,534	+16.58	1,516,097	163,697	+23.42	132,633	143,559	+19.29	120,340
Services	194	3,584,783	+7.34	3,339,726	228,079	+15.48	197,500	231,377	+14.76	201,616
Banks	10	221,993	+18.16	187,873	-	-	-	21,575	+29.08	16,714
Securities & Commodity Futures	15	253,234	+16.57	217,243	35,826	+37.20	26,112	54,174	+27.70	42,423
Insurance	0	-	-	-	-	-	-	-	-	-
Other Financing Business	13	620,819	+3.83	597,911	136,974	+56.49	87,528	138,123	+53.13	90,200

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Consolidated

Industry	No. of Cos.	Net Income			Amount of Dividends Paid		
		2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024
		yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,493	1,619,501	-4.87	1,702,421	674,275	+1.93	661,533
Manufacturing	615	605,744	-15.54	717,200	294,233	+10.18	267,048
Non-Manufacturing	878	1,013,757	+2.90	985,221	380,042	-3.66	394,485
<i>All Industries (including financials)</i>	<i>1,531</i>	<i>1,776,058</i>	<i>-1.09</i>	<i>1,795,574</i>	<i>733,463</i>	<i>+4.61</i>	<i>701,119</i>
Fishery, Agriculture & Forestry	6	6,875	+46.78	4,684	2,253	+39.42	1,616
Mining	1	2,638	-37.12	4,195	1,196	-33.33	1,794
Construction	61	212,382	+48.01	143,490	47,488	+21.14	39,202
Foods	50	88,892	+18.26	75,165	26,213	+13.84	23,026
Textiles & Apparels	26	19,835	+32.98	14,916	10,265	-4.61	10,761
Pulp & Paper	14	14,348	+10.01	13,043	4,445	+11.68	3,980
Chemicals	82	138,304	+26.43	109,394	41,279	+18.19	34,927
Pharmaceutical	9	11,576	-1.10	11,705	5,602	+0.30	5,585
Oil & Coal Products	4	8,061	+0.31	8,036	3,026	+12.03	2,701
Rubber Products	7	17,068	+57.98	10,804	9,450	+39.01	6,798
Glass & Ceramics Products	27	49,244	+9.06	45,154	16,343	+12.98	14,465
Iron & Steel	18	-5,811	...	19,401	6,021	-20.35	7,559
Nonferrous Metals	10	7,624	-17.83	9,278	2,883	+12.71	2,558
Metal Products	59	61,065	+62.08	37,676	19,718	+16.35	16,947
Machinery	95	-137,621	...	79,697	38,102	+3.51	36,811
Electric Appliances	94	175,408	+9.29	160,503	53,307	+2.36	52,077
Transportation Equipment	41	105,265	+62.00	64,977	27,165	+18.14	22,993
Precision Instruments	18	15,864	-35.20	24,482	11,749	+7.02	10,978
Other Products	61	36,622	+11.08	32,969	18,665	+25.42	14,882
Electric Power & Gas	5	9,513	+146.45	3,860	1,733	+16.70	1,485
Land Transportation	20	32,040	+28.78	24,880	7,572	+34.85	5,615
Marine Transportation	6	10,427	-39.88	17,345	1,687	-41.42	2,880
Air Transportation	2	2,237	-41.52	3,825	1,107	+37.86	803
Warehousing & Harbor Transportation Services	21	26,478	+23.43	21,451	7,627	+26.99	6,006
Information & Communication	184	202,698	+11.30	182,121	84,338	-38.50	137,143
Wholesale Trade	154	111,128	-41.57	190,189	70,752	+18.47	59,722
Retail Trade	159	160,922	-1.83	163,924	63,868	+14.80	55,634
Real Estate	65	81,062	-8.20	88,306	33,650	+10.18	30,540
Services	194	155,357	+13.44	136,951	56,771	+9.08	52,045
Banks	10	15,057	+39.96	10,758	4,414	+14.25	3,863
Securities & Commodity Futures	15	37,431	+24.74	30,007	12,399	+71.85	7,215
Insurance	0	-	-	-	-	-	-
Other Financing Business	13	104,069	+98.65	52,388	42,374	+48.64	28,507

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Consolidated

Industry	No. of Cos.	Total Assets			Net Assets			Net worth		
		2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024	2025	Compared with Previous Term	2024
		yen mil.	%	yen mil.	yen mil.	%	yen mil.	yen mil.	%	yen mil.
Non-Financial	1,493	48,766,679	+6.66	45,721,022	26,941,362	+7.93	24,961,679	26,299,714	+8.03	24,344,518
Manufacturing	615	22,565,980	+4.71	21,551,012	13,586,326	+4.72	12,973,635	13,167,241	+4.64	12,583,946
Non-Manufacturing	878	26,200,699	+8.40	24,170,010	13,355,036	+11.40	11,988,044	13,132,473	+11.67	11,760,572
<i>All Industries (including financials)</i>	<i>1,531</i>	<i>66,543,159</i>	<i>+6.11</i>	<i>62,710,731</i>	<i>28,840,297</i>	<i>+7.90</i>	<i>26,728,475</i>	<i>28,097,159</i>	<i>+7.97</i>	<i>26,022,579</i>
Fishery,Agriculture & Forestry	6	111,897	+5.29	106,275	69,243	+7.53	64,392	69,179	+7.53	64,333
Mining	1	32,191	+10.82	29,047	29,150	+4.02	28,024	29,150	+4.02	28,024
Construction	61	3,086,732	+7.64	2,867,549	1,607,323	+15.78	1,388,234	1,594,153	+16.59	1,367,277
Foods	50	1,898,434	+9.00	1,741,664	1,083,823	+9.48	989,952	1,080,505	+9.51	986,680
Textiles & Apparels	26	832,771	+3.00	808,495	501,994	+6.06	473,329	489,191	+6.21	460,590
Pulp & Paper	14	408,407	+4.28	391,656	245,389	+6.22	231,017	238,985	+6.08	225,298
Chemicals	82	2,979,896	+6.70	2,792,768	1,903,243	+8.34	1,756,777	1,850,355	+8.49	1,705,492
Pharmaceutical	9	171,128	+7.82	158,722	98,879	+8.00	91,558	98,760	+7.93	91,504
Oil & Coal Products	4	145,910	+0.72	144,864	91,243	+6.52	85,658	87,674	+8.51	80,798
Rubber Products	7	299,523	+5.66	283,482	193,630	+3.10	187,808	180,026	+2.76	175,185
Glass & Ceramics Products	27	999,051	+5.74	944,785	654,801	+7.90	606,843	642,639	+8.03	594,858
Iron & Steel	18	754,702	-4.11	787,026	493,859	-4.97	519,665	478,775	-5.24	505,251
Nonferrous Metals	10	173,552	+11.71	155,358	110,775	+11.43	99,415	110,047	+11.24	98,924
Metal Products	59	1,884,891	+3.07	1,828,765	1,162,665	+6.61	1,090,584	1,149,384	+6.82	1,076,033
Machinery	95	3,123,527	-5.36	3,300,404	1,804,052	-7.52	1,950,830	1,773,055	-7.79	1,922,912
Electric Appliances	94	3,691,520	+12.42	3,283,759	2,258,893	+8.06	2,090,330	2,112,596	+7.52	1,964,868
Transportation Equipment	41	3,133,540	+6.45	2,943,653	1,774,161	+8.73	1,631,756	1,677,074	+8.94	1,539,482
Precision Instruments	18	591,225	+4.87	563,781	374,041	+2.45	365,099	371,982	+2.39	363,293
Other Products	61	1,477,903	+3.94	1,421,830	834,878	+3.97	803,014	826,193	+4.21	792,778
Electric Power & Gas	5	318,567	+7.61	296,029	189,278	+8.04	175,190	182,111	+8.00	168,617
Land Transportation	20	821,061	+5.41	778,931	434,669	+9.31	397,657	430,061	+9.27	393,560
Marine Transportation	6	564,320	+0.61	560,898	212,432	+4.89	202,528	164,260	+6.86	153,716
Air Transportation	2	76,522	+25.56	60,944	29,470	+15.57	25,500	29,184	+15.66	25,233
Warehousing & Harbor Transportation Services	21	753,370	+8.17	696,467	411,415	+10.20	373,332	390,676	+10.55	353,389
Information & Communication	184	2,580,764	+1.08	2,553,128	1,668,433	+3.80	1,607,328	1,643,066	+3.80	1,582,858
Wholesale Trade	154	6,151,393	+16.52	5,279,075	3,232,882	+25.69	2,572,051	3,174,932	+26.33	2,513,227
Retail Trade	159	5,123,100	+4.91	4,883,368	2,584,223	+5.78	2,442,921	2,569,008	+5.74	2,429,553
Real Estate	65	3,076,558	+12.51	2,734,422	1,132,783	+5.55	1,073,243	1,124,688	+5.61	1,064,912
Services	194	3,504,224	+5.43	3,323,877	1,753,735	+7.09	1,637,644	1,732,005	+7.19	1,615,873
Banks	10	11,675,887	+0.98	11,562,432	458,767	+1.32	452,772	452,073	+1.30	446,284
Securities & Commodity Futures	15	2,660,468	+20.10	2,215,151	316,363	+11.97	282,536	310,402	+11.17	279,203
Insurance	0	-	-	-	-	-	-	-	-	-
Other Financing Business	13	3,440,125	+7.10	3,212,126	1,123,805	+8.95	1,031,488	1,034,970	+8.65	952,574

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Consolidated

Industry	No. of Cos.	Return on Equity (ROE)		Ratio of Ordinary Profits to Total Assets		Ratio of Operating Income to Net Sales		Capital Adequacy Ratio		Dividend Payout Ratio		Ratio of Dividends to Net Assets	
		2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
Non-Financial	1,493	6.43	7.24	5.87	5.62	5.67	5.21	53.93	53.25	41.46	38.73	2.60	2.73
Manufacturing	615	4.70	5.83	5.53	5.16	6.17	5.79	58.35	58.39	48.53	37.20	2.21	2.10
Non-Manufacturing	878	8.24	8.80	6.18	6.04	5.36	4.85	50.12	48.66	37.23	39.84	3.01	3.44
<i>All Industries (including financials)</i>	<i>1,531</i>	<i>6.62</i>	<i>7.16</i>	<i>4.62</i>	<i>4.33</i>	<i>-</i>	<i>-</i>	<i>42.22</i>	<i>41.50</i>	<i>41.12</i>	<i>38.91</i>	<i>2.65</i>	<i>2.71</i>
Fishery, Agriculture & Forestry	6	10.30	7.50	8.32	5.24	6.62	4.04	61.82	60.53	32.77	34.50	3.37	2.59
Mining	1	9.23	15.98	9.13	15.66	3.09	0.47	90.55	96.48	45.34	42.77	4.18	6.83
Construction	61	15.01	11.42	9.15	6.38	8.79	5.96	51.65	47.68	21.58	26.24	3.20	2.96
Foods	50	8.62	7.87	6.12	6.35	5.45	5.51	56.92	56.65	29.49	30.63	2.53	2.40
Textiles & Apparels	26	4.18	3.33	3.05	3.17	3.79	3.52	58.74	56.97	51.75	72.14	2.10	2.31
Pulp & Paper	14	6.18	5.95	4.27	4.31	4.77	4.79	58.52	57.52	30.98	30.51	1.87	1.77
Chemicals	82	7.79	6.59	6.34	5.78	7.02	6.67	62.09	61.07	29.77	31.75	2.25	2.03
Pharmaceutical	9	12.17	13.37	9.54	10.22	14.36	14.60	57.71	57.65	48.39	47.71	5.88	6.37
Oil & Coal Products	4	9.57	10.38	7.36	7.68	7.96	8.01	60.09	55.78	37.54	33.61	3.42	3.27
Rubber Products	7	9.61	6.35	7.50	6.80	8.32	7.44	60.10	61.80	55.37	62.92	4.95	3.73
Glass & Ceramics Products	27	7.96	7.81	6.96	6.90	9.26	9.46	64.32	62.96	33.19	32.03	2.59	2.45
Iron & Steel	18	-1.18	3.87	2.88	3.46	3.58	4.36	63.44	64.20	...	38.96	1.19	1.47
Nonferrous Metals	10	7.30	9.85	7.48	7.07	3.73	3.60	63.41	63.67	37.81	27.57	2.74	2.70
Metal Products	59	5.49	3.52	4.29	3.70	4.79	4.21	60.98	58.84	32.29	44.98	1.75	1.56
Machinery	95	-7.45	4.23	4.07	4.45	6.10	6.42	56.76	58.26	...	46.19	2.03	1.92
Electric Appliances	94	8.60	8.40	7.16	6.59	9.03	7.97	57.23	59.84	30.39	32.45	2.45	2.57
Transportation Equipment	41	6.54	4.28	5.33	4.05	4.65	3.70	53.52	52.30	25.51	35.21	1.58	1.42
Precision Instruments	18	4.32	6.89	7.71	7.49	9.92	9.95	62.92	64.44	74.06	44.84	3.18	3.07
Other Products	61	4.52	4.21	4.51	4.00	4.60	4.27	55.90	55.76	50.97	45.14	2.28	1.87
Electric Power & Gas	5	5.42	2.35	4.27	1.50	5.30	1.56	57.17	56.96	18.22	38.47	0.95	0.87
Land Transportation	20	7.78	6.48	5.41	4.46	5.58	4.56	52.38	50.53	23.63	22.57	1.82	1.45
Marine Transportation	6	6.56	12.14	1.42	3.45	5.65	10.78	29.11	27.41	16.18	16.60	0.81	1.52
Air Transportation	2	10.78	25.33	5.39	8.41	4.91	4.91	38.14	41.40	41.54	20.99	4.41	5.23
Warehousing & Harbor Transportation Services	21	7.12	6.24	4.46	4.11	4.42	4.01	51.86	50.74	28.81	28.00	1.94	1.65
Information & Communication	184	12.57	11.96	11.62	10.95	11.88	11.26	63.67	62.00	41.61	75.30	5.15	8.86
Wholesale Trade	154	3.92	7.79	3.62	5.35	3.25	3.06	51.61	47.61	63.67	31.40	2.45	2.39
Retail Trade	159	6.53	7.11	5.81	5.74	3.29	3.33	50.15	49.75	39.55	33.73	2.57	2.38
Real Estate	65	7.41	8.63	4.94	4.63	9.26	8.75	36.56	38.94	41.38	34.46	3.05	2.95
Services	194	9.51	9.11	6.78	6.27	6.36	5.91	49.43	48.61	36.04	37.80	3.38	3.40
Banks	10	4.29	2.96	0.19	0.14	-	-	3.87	3.86	26.37	33.42	1.11	0.97
Securities & Commodity Futures	15	12.70	11.18	2.22	2.07	14.15	12.02	11.67	12.60	33.12	24.04	4.14	2.66
Insurance	0	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Business	13	10.47	5.63	4.15	2.88	22.06	14.64	30.09	29.66	40.72	54.42	3.93	2.84

Note: " " = over 100% times.

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Historical Data 1 (Consolidated)

Fiscal Year	No. of Cos.			Net Sales (Operating Revenues)						Operating Income					
	Non-Financial	Manufacturing	Non-Manufacturing	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
					Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
				yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
2022	1,366	588	778	40,750,571	8.82	15,046,334	11.48	25,704,237	7.33	1,830,887	18.76	816,336	13.33	1,014,551	23.53
2023	1,524	635	889	48,982,304	5.03	18,198,556	5.72	30,783,748	4.63	2,314,272	16.88	1,011,403	23.59	1,302,869	12.15
2024	1,501	624	877	49,668,028	4.31	18,689,944	2.84	30,978,084	5.23	2,459,026	10.44	1,068,696	5.94	1,390,330	14.17
2025	1,493	615	878	48,395,870	5.36	18,442,176	3.31	29,953,694	6.66	2,742,884	14.51	1,138,553	10.07	1,604,331	17.88

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Historical Data 2 (Consolidated)

Fiscal Year	Ordinary Profits (Income from continuing operations before extraordinary items and income tax)						Net Income					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
2022	2,037,595	15.93	948,193	16.08	1,089,402	15.80	1,316,798	25.99	617,624	22.81	699,174	28.94
2023	2,508,729	13.94	1,133,956	18.49	1,374,773	10.44	1,604,642	14.62	738,506	19.85	866,136	10.50
2024	2,576,108	6.45	1,127,947	-0.18	1,448,161	12.26	1,730,923	11.92	736,056	0.24	994,867	22.47
2025	2,774,602	10.16	1,219,079	10.89	1,555,523	9.60	1,619,501	-4.87	605,744	-15.54	1,013,757	2.90

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Historical Data 3 (Consolidated)

Fiscal Year	Amount of Dividends Paid						Total Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
2022	413,023	-16.14	180,927	14.19	232,096	-30.52	39,212,594	4.94	19,139,813	6.25	20,072,781	3.72
2023	534,466	16.20	231,423	21.50	303,043	12.46	46,897,529	6.33	22,006,453	6.46	24,891,076	6.21
2024	665,541	28.30	268,701	16.57	396,840	37.69	47,461,032	3.88	22,288,862	1.94	25,172,170	5.65
2025	674,275	1.93	294,233	10.18	380,042	-3.66	48,766,679	6.66	22,565,980	4.71	26,200,699	8.40

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Historical Data 4 (Consolidated)

Fiscal Year	Net Assets						Net worth					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term		Compared with Previous Term
	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%	yen mil.	%
2022	21,092,437	6.16	11,398,706	6.48	9,693,731	5.79	20,544,011	6.00	11,025,142	6.23	9,518,869	5.73
2023	24,846,321	7.93	12,827,540	8.61	12,018,781	7.22	24,230,414	7.90	12,424,755	8.60	11,805,659	7.16
2024	25,554,581	5.77	13,258,558	4.37	12,296,023	7.34	24,916,939	5.77	12,854,280	4.43	12,062,659	7.23
2025	26,941,362	7.93	13,586,326	4.72	13,355,036	11.40	26,299,714	8.03	13,167,241	4.64	13,132,473	11.67

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Historical Data 5 (Consolidated)

Fiscal Year	Return on Equity (ROE)						Ratio of Ordinary Profits to Total Assets						Ratio of Operating Income to Net Sales					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
2022	6.64	5.57	5.77	4.99	7.67	6.25	5.32	4.82	5.10	4.67	5.53	4.97	4.49	4.12	5.43	5.34	3.95	3.43
2023	6.91	6.44	6.19	5.54	7.69	7.39	5.51	5.10	5.31	4.76	5.69	5.40	4.72	4.25	5.56	4.75	4.23	3.95
2024	7.18	6.86	5.85	6.22	8.65	7.57	5.53	5.46	5.11	5.33	5.91	5.58	4.95	4.68	5.72	5.55	4.49	4.14
2025	6.43	7.24	4.70	5.83	8.24	8.80	5.87	5.62	5.53	5.16	6.18	6.04	5.67	5.21	6.17	5.79	5.36	4.85

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Historical Data 6 (Consolidated)

Fiscal Year	Capital Adequacy Ratio						Dividend Payout Ratio						Ratio of Dividends to Net Assets					
	Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing		Non-Financial		Manufacturing		Non-Manufacturing	
	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term	Current Term	Previous Term
	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%	%
2022	52.39	51.87	57.60	57.61	47.42	46.52	31.19	46.97	29.23	31.44	32.93	61.42	2.02	2.55	1.63	1.52	2.48	3.77
2023	51.67	50.92	56.46	55.35	47.43	47.01	33.15	32.68	31.30	30.84	34.74	34.13	2.24	2.05	1.88	1.66	2.62	2.48
2024	52.50	51.56	57.67	56.30	47.92	47.21	38.32	33.38	36.48	31.35	39.68	35.22	2.68	2.23	2.07	1.89	3.37	2.62
2025	53.93	53.25	58.35	58.39	50.12	48.66	41.46	38.73	48.53	37.20	37.23	39.84	2.60	2.73	2.21	2.10	3.01	3.44

Note: " * " =over 100% times.